

GLOBAL WATER PARTNERSHIP

WORK PLAN 2009 Implementing the GWP Strategy

February 2009



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GWPO WORKPLAN

GWPO



This work plan is to be considered along with the 13 regional 2009 work plans. The consolidation of these 14 work plans provides the GWP 2009 Work Plan.

The GWP implementation framework and key related documents



Agendas	5 years Strategic Plans
Global	X
CAM	X
SAM	Х
CAR	Х
CEE	Х
CACENA	X
CHI	Х
WAF	Х
EAF	Х
SAF	X
CAF	X
MED	Х
SAS	X
SEA	X
Consolidated	GWP 2009-2013 Work
	Program

Entities	Annual Work Plans
GWPO (sec &TEC)	X
RWP CAM	Х
RWP SAM	Х
RWP CAR	Х
RWP CEE	Х
RWP CACENA	Х
RWP CHI	Х
RWP WAF	Х
RWP EAF	Х
RWP SAF	Х
RWP CAF	X
RWP MED	Х
RWP SAS	X
RWP SEA	X
GWP System	GWP annual Work
	Plan (consolidation)

GWPO Work Plan

1 Background

1.1 Strategic framework

The GWP 2009-2010 Strategy constitutes the overall framework within which GWP operations are undertaken. In addition, each Regional Water Partnerships has developed a Regional Strategy which is consistent with this overall framework but contextualized in order to address its own needs and priorities.

The GWP Strategy is based on 4 strategic goals.

Goal1	Promote water as a key part of sustainable national development
Goal2	Address critical development challenges
Goal3	Reinforce knowledge sharing and communications
Goal4	Build a more effective network

For each strategic goal, GWP has outlined an implementation strategy referring to key areas for intervention:

Goal1	• Improving support for water management through national processes	Goal3	Communication capacity
	Improving governance systems		Outreach
	Improving water infrastructure		Knowledge sharing
	Improving financing for water management		Strategic messages
	Facilitating transboundary cooperation		
	Monitoring progress on IWRM		
Goal2	Adapting to Climate change	Goal4	Partnership and alliance building
	Achieving food security		Performance measurement
	Tackling urbanization		Financial sustainability
	Resolving conflicts		Supporting the network
			Reducing GWP's carbon footprint

1.2 *Planning process*

The Global and Regional strategies are implemented through annual work plans. Each entity of the GWP system (GWPO Secretariat, Regional Water Partnerships, TEC) contributes to achieving the strategic goals by undertaking activities at global, regional, national or local level.

Planning the work of an entity of the GWP system is not done in isolation; each entity has to "blend" within the overall workplan of the GWP system and be cohesive to the workplans of other entities, as suggested in the figure below.



The complete workplans (and related budgets) for the 13 GWP regions are provided in a separate document. This document concerns the workplan of GWPO (TEC and secretariat).

2 GWPO 2009 workplan

As key GWP entities, GWPO secretariat and TEC will combine their efforts to spearhead the GWP system towards achieving its strategic goals. The key threads of activities planned by GWPO secretariat and TEC for 2009 are identified in the following sections.

2.1 Strategic goal 1: Promote water as a key part of sustainable national development

This goal focuses on improving water resources management, **putting IWRM into practice** to help countries towards growth and water security emphasizing an integrated approach, good

governance, appropriate infrastructure and sustainable financing

Improving support for water management through national processes (1.1)

- Support regions in facilitating the development and implementation of IWRM plans in countries
- Partner with CapNet on developing training events on aspects of IWRM
- Support regions in linking national processes to regional and continental processes (e.g. work with AMCOW in Africa).

Improving governance systems (1.2)

• GWP is working with IWMI and SIWI to help make positive policy change happen through the effective use of experience to date. Thus far, a framework has been developed to provide guidance and advice on how to design the content of change and how to prepare "tactical plans" for change (e.g., applying reform design and implementation principles such as packaging, sequencing, spacing, and timing, building change coalitions, understanding stakeholders motivations, and exploiting the opportunities for change). The policy brief *Triggers of Water Policy Change* was released late 2008; during 2009 TEC will work to develop a demand-responsive set of follow up activities with its partners, including capacity development, workshops and seminars.

Improving water infrastructure (1.3)

• Follow up 2008 Technical Brief on "IWRM and Infrastructure". TEC will support GWP efforts to use its convening power and experience in multi–stakeholder dialogues to foster more balanced IWRM approaches that integrate investments in both management and infrastructure.

Improving financing for water management (1.4)

- Work with the OECD and their proposed work programme on finance and water resources to ensure attention is given to institutional issues as well as to infrastructure.
- Participate in the EUWI-FWG and co-convene regional workshops on developing financing strategies for the water sector.
- Partner with CapNet and others on regional financing workshops.
- Publish a policy and/or technical brief drawing on the Financing IWRM background paper

Facilitating transboundary cooperation (1.5)

• Prepare a draft TEC paper on transboundary cooperation. TEC will develop and scope its work in the area of trans-boundary cooperation building, partly based on continuing work with the 2008 Comprehensive Assessment and INBO in the production of a policy brief on "Developing and managing river basins: the need for adaptive, multilevel, collaborative institutional arrangements." In addition, regional partners have asked for support on issues with respect to the UN Watercourses Convention and regional frameworks for cooperation and TEC will prepare a scoping paper linked with the ToolBox on this issue.

• GWP will pursue its collaboration with INBO

Monitoring progress on IWRM (1.6)

- TEC will continue its work on indicators for IWRM. Part of this work will be carried out through active participation in the UN Task Force on IWRM Monitoring and Reporting, which has focussed on "process" indicators and monitoring the preparation of IWRM strategies and plans at the national level. TEC will also work closely with the World Water Assessment Programme on Indicators, whose Experts Group is co-chaired by a TEC member.
- Support the application of indicators resulting from the above processes in regions and countries.

2.2 Strategic goal 2: Address critical development challenges

This goal focuses on contributing to and advocating **solutions for critical challenges to water security**, such as climate change, growing urbanization, food production, resource related conflict and other challenges as they emerge

Climate change (2.1)

- TEC will prepare a full background paper on climate change, which will be produced as an input to the next Conference of the Parties in Copenhagen. The first task of the climate change subject area working group will be to steer the preparation of a perspective paper to be discussed at the Istanbul WWF in March, which will later be expanded into the full background paper, with specific "hot-spot" examples from around the network.
- TEC will support a possible GWP effort on assisting countries in Sub-Saharan Africa to improve water management for agriculture to reduce the impact of climate variability and change, which allows GWP to use its multi-stakeholder platforms in the region to bring together water policy makers at different levels with the suppliers of policy-relevant climate information
- GWP will work with partners including donors, the World Bank and others to promote climate change adaptation using IWRM approaches. In particular, GWP will be involved in the Danish Climate Change initiative.

Food security (2.2)

• Working closely with IWMI and the Comprehensive Assessment of Water Management in Agriculture, TEC will help scope out future GWP work in water management and food security, including opportunities to collaborate with partners on applying recommendations emerging from the Comprehensive Assessment in GWP regions.

Tackling urbanization (2.3)

- TEC will produce a background paper that will examine the provision of environmentally sound systems that take into account the whole water cycle water supply, wastewater, solid waste collection, treatment and reuse -, emphasizing that developing such systems requires an integrated approach involving a variety of stakeholders and overcoming administrative boundaries and rural-urban divide.
- GWP will pursue its collaboration with UN Habitat, in particular through the water operator network at regional level.

Resolving conflict (2.4)

• Incorporate as an element in a draft TEC paper on transboundary cooperation

2.3 Strategic goal 3: Reinforce knowledge sharing and communication

This goal focuses on developing the **capacity to share knowledge and to promote a dynamic communications** culture

Communication capacity (3.1)

• *Communications capacity-building*. Strengthen the regional communications and knowledge management functions and ensure a common strategic approach to communications.

Outreach (3.2)

- *Media and Public Relations*. Media and public relations require a long-term perspective and GWP communications will begin developing a media plan and explore opportunities that will build on work with journalists happening at regional level.
- *Events*. GWP will be present at WWF5 in particular with an exhibitor's booth and the launch of two publications: the *INBO/GWP Handbook* and *IWRM in Practice*. GWP will also contribute to developing various themes of the WWF5. The other global event is participation in the annual Stockholm World Water Week where GWP will co-convene one Workshop on Inter-Basin Transfers. In addition, the Secretariat will respond to demands for support, attendance and preparation of material for other relevant International and Regional events.

Knowledge sharing (3.3)

- *GWP Website*. The 2009 priority will be to develop the Terms of Reference for an improved website, engage in a procurement process for a web company, and launch the site. It is critical that the site has the content management system and other technological features that can be accessed by, and make linkages to, Regional and Country Water Partnerships.
- *GWP ToolBox*. In 2009, the focus will be on:
 - further enhancement of the on-line version (the launch of the new look TB website was October 2008), including population of case studies and reference documents in cooperation with TEC, RWPs, AWPs, and CWPs. It will be important to find network-wide mechanisms for regularly updating the TB.

- capitalize on TEC expertise in the revision of tools and the development of new tools regarding water infrastructure, climate change issues, flood and drought.
- developing links with partner organisations including CapNet, the World Bank, other Regional development banks, UN-Water and the UN system to develop mechanisms for sharing and dissemination of experiences and good practices
- development of a ToolBox CD that will include tutorial training materials for use of the TB by different target groups as identified by RWPs.
- *Knowledge Sharing tools*. In addition to the culture change required, user-friendly tools and platforms must also be provided. Two demanddriven platforms are budgeted for 2009:
 - an upgrade to the 2003 version of Sharepoint, our Document Management System; it is used by the Secretariat but some parts are also accessible to regions, TEC and the SC.
 - an assessment of the need for a more sophisticated tools to manage our database of 2,000+ partners; to archive, retrieve and ensure implementation of and adherence to GWP's important decisions, policies, and procedures; and to monitor and report GWP performance (related to Outcome Mapping) in order to increase the transparency our work.
- *Published Material*. TEC-generated material, GWP brochures, reports, and presentations, as well as translations, electronic communications, and editorial, graphical, and photographic support to the network will be produced in 2009. A significant portion of the communications budget is for writing, graphic design, printing, translation, storage, and distribution of printed matter.

Strategic messages (3.4)

• The Secretariat communications team will work with the network to identify and communicate achievements.

2.4 Strategic goal 4: Build a more effective network

This goal focuses on enhancing the **network**'s resilience and effectiveness through stronger partnerships, good governance, measuring performance to help learning and financial sustainability.

Partnership and alliance building (4.1)

- Develop linkages to GWP alliance partners such as regional development Banks, UN-Water, CapNet, GAN-net, International Network of Basin Organizations, (INBO), the Associated Programme on Flood Management (APFM) and the Cooperative Programme for Climate and Water. A complete list of partners and allies targeted in the strategy is provided in Annex.
- Build alliances with natural partners such as IWMI, IUCN, WWF, WIN, especially in the areas of environment, gender, equity and stakeholders analysis.

- UNDP-GWP initiative to forge consensus on the way in which an IWRM approach can help provide the enabling environment within which a rights based approach to water can be achieved.
- Strengthen regional technical capacity and introduce closer linkages between regional and global technical activities. Ensure that network and TEC activities are mutually supportive, fully integrated and effectively coordinated with one another, while ensuring TEC's essential intellectual independence.

Performance measurement (4.2)

- The Outcome Mapping approach will be further embedded into GWP planning and reporting throughout the Network
- GWP will undertake Learning Reviews in two Regions during 2009, and complete the Learning Review started late 2008 in GWP Central America.

Financial sustainability (4.3)

- Enhance and diversify fund-raising capacity at the regional and country levels.
- Develop joint programmes with global and regional partners to leverage more funds for the regional partnerships.

Supporting the network (4.4)

- Clarify GWP Network Governance through re-definition of the role and structure of the GWP Steering Committee & Nominations Committee.
- Work through GWPO Network Officers to help create better regional governance and administration, develop financial independence with particular emphasis on regional fund-raising capacity, support with strategic aspects and donor contacts; in transition of regional offices & Host Institutions and to facilitate inter-regional linkages

Reducing GWP's carbon footprint (4.5)

• GWPO will continue with carbon offsetting of its travel.

3 Implementation

The activities listed above are implemented by the GWPO secretariat in collaboration with TEC and with the support of senior advisors and external consultants. GWPO secretariat can be split in 5 main units with well identified focuses in terms of activities:

- Executive Secretary Office (EXEC); 3 staff incl. 1 support
- Communication unit (COM); 4 staff incl. 1 ToolBox
- Finance unit (**FIN**); 3 staff
- Administration unit (ADM); 3 staff
- Network support unit (NET); 8 incl. 1 support

Unit	Scope of activities	Goals	Staff time allocation (/person)
EXEC	Global agenda	• 1,2,3	• 1
	 Management & fund raising 	• 4	• 1.5
	Global Governance	• 4	• 0.5
COM	Knowledge, Communications and IT	• 1,2,3	• 3
	• ToolBox	• 3	• 1
FIN	• Finances	• 4	• 3
ADM	Administration	• 4	• 3
NET	Support regional agenda	• 1,2,3	• 4
	Support regions	• 4	• 4

4 Monitoring performance

The overall performance monitoring framework for the GWP system during the period of the new strategic plan is not yet in place. GWP has started to develop and apply a monitoring methodology based on Outcome Mapping (OM) developed by the Canadian International Development Research Centre (IDRC). Outcome Mapping (OM) is an approach to monitoring and evaluating that is based on an assessment of the changes observed in the behaviours, relationships, actions or activities of the people, groups, and organizations with whom GWP works directly. It is a significant change to the way an organisation like GWP understands its goals and assesses its performance and results.

The roll out of Outcome Mapping is proceeding with the aim that the Outcome Mapping approach is effectively adopted throughout the GWP Network by the end of 2009. As per outcome mapping methodology, two complementary lines of reporting will be maintained:

- Strategy journals (global and regions): reporting on the achievement of activities planned
- Outcome journals (global and regions): reporting on the change observed in GWP environment, which are connected to GWP action

The bases for structuring the strategy journals are the workplans and their indicators (see Annex for GWPO). The basis for structuring the outcome journals will be elaborated from the overall strategic outcomes proposed in the GWP strategy (see Annex).

Annex 1. GWP Strategic Outcomes

O1a	Where policies and plans are in place, governments incorporate them into national development processes and implement them with support from
	others.
O1b	Where policies and plans are not in place or weak, governments develop them, incorporate them into national development processes and
	implement them with support from others.
O1c	Non-government actors, including GWP, civil society and external support agencies, work together to build local capacities and help
	governments implement their policies and plans.
O2a	National and regional policy makers, civic organisations, water managers and international development agencies take into account the links
	between water and climate change, and develop solutions for adapting the management of water resources to climate change.
O2b	National and regional policy makers, civic organisations, water managers and international development agencies address critical
	development challenges, particularly food security, urbanisation and conflict resolution.
O2c	International actors and multi-lateral policy processes work with a clearer understanding the options available for tackling emerging and on-
	going challenges facing water resources through objective and incisive intellectual contributions from GWP and its partners.
O3a	Global entities such as UN agencies, multi- and bi-laterals, and the corporate world are better informed through GWP knowledge dissemination
	about issues related to managing the world's water resources.
O3b	Stakeholders, including governments, finance and planning ministries, NGOs, the private sector and youth, have better access to relevant and
	practical knowledge, and more capacity to share that knowledge.
O3c	GWP embeds a communications culture across the Partnership, and stakeholders at all levels take up strategic information and key messages.
O4a	GWP strengthens and builds the capacity of RWPs so they carry out their work plans more effectively, and provide support to the Country Water
	Partnerships.
O4b	The Global Water Partnership Organization and the Regional Water Partnerships undertake a change process to improve organisation and
	management, and streamline financial, administrative and governance structures across the Partnership. GWPO and the RWPs fully incorporate an
	Outcome Mapping approach as a way to plan, monitor and evaluate the success of annual work plans.
O4c	GWPO, RWPs and Country Water Partnerships access new and diverse sources of funding for GWP activities while increasing funding from
	traditional sources.

Annex 2. Partners and Allies Explicitly Targeted in the Strategy

ASEAN	SADC
Associated Programme on Flood Management	Transparency International
CapNet	UNDP
CGIAR system	UNEP Coordinating Centre at DHI
Cooperative Programme for Climate and Water	UNESCO Centre for Water Law, Policy & Science
ECOWAS	UN-Habitat Water Operators Partnerships

EUWI (European Union Water Initiative)	UN-Water
EUWI-FWG	UN-Water Task Force on indicators
GEF	UN-Water Task Force on Water and Climate Change
Global Action Network	Water Integrity Network
INBO (International Network of Basin Org.)	World Bank
IRI (International Research Institute for Climate & Society)	World Business Council on Sustainable Development
IWMI (International Water Mgt. Institute)	World Economic Forum
OECD	World Water Council

Annex 3. Indicators of GWPO workplan implementation

Goal		Main Activities	Preliminary Indicators
G1	1.1	Support regions in facilitating the development and implementation of IWRM plans in countries	See National IWRM plans programs indicators
G1	1.2	Develop the theme "Triggering water policy change for better water governance"	Adaptive strategy for triggering policy change developed with regions
G1	1.4	Work with the OECD, EUWI and others on finance and water resources	Systematic approaches for national water financing developed and tested
G1	1.4	Develop and publish a technical brief drawing on the financing IWRM background paper	Guidelines for national water financing developed
G1	1.5	Publish a TEC paper on transboundary cooperation	TEC paper used in Transboundary courses
G1	1.5	Reinforce GWP participation in the Global debates on transboundary waters	TEC and SIWI work on operationalizing benefit sharing in GWP regions
G1	1.6	Work closely with RWPs and CWPs to help ensure that the indicators develop within the UN-Water processes are applied to improve water resources management performance and governance	UN Water minimum set of indicators used in GWP countries and data consolidated at network level
G2	2.1	Develop a "worldview" for GWP on climate change that can inform the network and will address the immediate effects of climate variability as well as the long term effects of climate change	Background paper developed on climate change and input to the next Conference of the Parties in Copenhagen.
G2	2.1	Bring together, in Sub-Saharan Africa, water policy makers at different levels with the suppliers of policy–relevant climate information to assist countries to improve water management for agriculture to reduce the impact of climate variability and change	Guidelines for agricultural water projects developed taking into account potential climate change impact
G2	2.2	Scope out future GWP work in water management and food security, including opportunities to collaborate with partners on applying recommendations emerging from the Comprehensive Assessment in GWP regions	Operational strategy derived from CA recommendations
G2	2.3	Publish background paper on environmentally sound approaches to the management of used water	Background paper published and illustrated with practical cases from GWP network

G	33	3.1	Develop a network of Communications Officers to strengthen the regional communications and knowledge management functions and ensure a common strategic approach to communications.	GWP corporate communication is built from all corners of the network
G	33	3.2	Develop and implement a Media and Public Relations plan	GWP conveys a positive image of the organisation at work to a wider audience
G	3 3	3.2	GWP is effectively represented at international for a and events	<i>GWP</i> is the reference organisation in countries for water resources management issues
G	33	3.3	Develop an effective GWP Website with linkages to, Regional and Country Water Partnership sites.	<i>GWP conveys a positive image of the organisation at work to a wider audience</i>
G	33	3.3	Develop and position the GWP ToolBox at the centre of GWP's knowledge sharing activities and ensure ToolBox content is relevant and refreshed.	GWP Toolbox mainstreamed as the key knowledge consolidation and sharing platform of the GWP system
G	33	3.3	Develop Knowledge Sharing tools.	Knowledge tools articulated with monitoring and reporting of the GWP system as well as toolbox strategy
G	33	3.3	Work with TEC and the GWP Network to ensure that high quality material is published whenever relevant and possible	Stream of publication receiving attention focusing on GWP niche
G	3 3	3.4	Work with the GWP Network to implement the OM approach to develop improved GWP capture and reporting of achievements	OM Reporting is effective
G	34	4.1	Develop linkages to GWP alliance partners such as UN-Water, CapNet, GAN-net, International Network of Basin Organizations, (INBO), the Associated Programme on Flood Management (APFM) and the Cooperative Programme for Climate and Water.	A complete list of partners and allies targeted in the strategy is developed and used for building synergies in relevant areas of the workprogramme
G	34	4.1	UNDP-GWP initiative to forge consensus on the way in which an IWRM approach can help provide the enabling environment within which a rights based approach to water can be achieved	Rights based approach illustrated from cases in the network and promoted as a pillar of sustainable use of water resources
G	54	4.2	Streamline the Outcome Mapping approach into GWP planning and reporting	OM Reporting is effective
G	34	4.2	TEC to support planning and participate in three 2009 Learning Reviews, the first of which will focus on GWP Central America (commencing in late 2008) and the second two to be determined	Three learning reviews performed and translated into operational recommendation both regional specific and generic for the network
G	34	4.3	Enhance and diversify fund-raising capacity at the regional and country levels	Regional fundraising delivers regional and national funds for GWP regional and national activities

RWP GWP Caucasus & WORKPLAN Central Asia



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RWP CAF	Х
RWP MED	Х
RWP SAS	Х
RWP SEA	Х
GWP System	GWP annual Work
	Plan (consolidation)

Overall Objectives of the Regional Water Partnership in Central Asia and Caucasus

According to the Johannesburg Declaration (2002), the ultimate goal of the activities of Central Asia and Caucasus Partnership Network is to support and assist the countries in implementation of the Integrated Water Resources Management (IWRM) principles towards the World Summit on Sustainable Development and Millennium Development Goals. This process must be accompanied by public involvement in decision-making, support for the political will for cooperation between sectors and countries, initiating dialogue among all stakeholders and supporting practical activities locally implemented including capacity building.

Today GWP CACENA is a well established regional actor, who helps the region to solve difficult inter-state water resources issues as well as the countries to develop an Integrated Water Resources Management approach in polices and practices. The concept of providing a neutral platform for dialogues has grown in significance since GWP CACENA was established in 2002. Within the next five year strategy period, 2009-2013, the regional water resources will have to be higher ranked on the policy agendas in order to meet combined challenges of social development needs and climate change threats. During the first year's work plan 2009 focus is set on bringing the key sectors together in cooperation with regional and international actors in order to raise public awareness, increase capacity building activities by improved knowledge management and communication.

Contents of the GWP CACENA Network Activities in 2009

According to the Regional Strategy adopted for 2009-2013, during 2009 – the first year of the new cycle - the GWP-CACENA network must develop an agreement on subsequent strategic actions for strengthening of water partnership in the region in order to reinforce the results in hand (from the past five years) in promoting the concept of IWRM towards sustainable development of the countries.

The Work Plan of 2009 includes four dimensions of activities in accordance with the GWP Strategy 2009-2013:

Strategic Goal #1: Support countries to put into practice better water resource management for water security

For countries well advanced in IWRM planning (Kazakhstan), GWP CACENA will emphasize local engagement and capacity building to apply improved water management and to put into practice their policies. For countries that pursue IWRM plans (Armenia, Kyrgyzstan, Tajikistan and Uzbekistan) or even not started planning yet (Azerbaijan, Georgia and Turkmenistan), GWP CACENA will help them to develop their capacity to complete plans and to start practical IWRM implementation. GWP CACENA will help practitioners to put into place the links between water and national development priorities, and build capacity to solve real problems and help countries progress towards water security.

Actions to be taken	Progress markers
Support policy dialogues which will help to articulate the linkages among water-using authorities and interests such as agriculture, land-use planning, energy, industry, environment and health in order to ensure water is contributing to national development objectives:	GWP CACENA partners will increasingly be called on to facilitate dialogues, provide common understanding or take policy positions on the key issues.
Output 1.a. Multi-sectoral round tables in each country to articulate the role of water for national development objectives	
Promote awareness raising for water management planning and its application with a focus on capturing lessons and creating knowledge:	Strengthen local capacity to influence policy making.
Output 1.b. Public awareness raising in each country as associated campaign to the above policy dialogues. Joint activities with regional NGOs.	

Strategic Goal #2: Promote water resources management to address adaptation to climate change and other critical challenges

Different critical and emerging challenges (economic in transition, rapid demographic change, climate change, rising food prices, etc) implicate water management within the CACENA region. In such circumstances, to remain relevant and effective GWP CACENA must articulate how water management plays a role for sustainable development and what instruments could be used for that. GWP CACENA will help countries to develop solutions by using its convening power to gather widely divergent stakeholders, and draw on the intellectual capacity of the whole GWP network.

In the past GWP has made important contributions to water and sustainable development at the global, regional and national levels. The network has developed a strong conceptual basis through publications on issues ranging from climate adaptation, infrastructure development, and river basin organizations. To support countries for IWRM planning, the GWP TEC prepared the Catalyzing Change series (all translated into Russian). The Regional Water Partnership will bring together global (GWP TEC) and local knowledge and deliver technical advice to the countries addressing their challenging issues. Reshaping, invigorating and investing in the IWRM ToolBox will be a central part of these efforts.

Actions to be taken	Progress markers
Promote knowledge accumulation and dissemination addressing development challenges:	GWP CACENA will create mechanisms to respond to critical challenges for CACENA countries and the

Actions to be taken	Progress markers
Output 2.a. Publication of the Regional Report on Water Supply and Sanitation. Dissemination activities jointly with CAWUN – Central Asian Water Utilities Network	ability to provide technical support at all levels of the network.
Introduce regional mechanism to use IWRM ToolBox as the repository of GWP knowledge on water resources management: Output 2.b. Regional Focal Point activities on IWRM ToolBox developments. Inter-regional ToolBox Seminar (jointly with GWP Central and Eastern Europe, GWP CEE) in Kiev, Ukraine – addressing Water Supply and Sanitation issues	Strengthen "intellectual capacity" at the regional level to address global and regional issues and initiate action in the field of improved water and sanitation.
Cooperate with existing regional capacity development system to deliver technical support to the countries addressing challenging issues:	GWP CACENA will develop regional cooperation with existing capacity centers, to deliver technical advice consistently at the regional and national level.
Output 2.c. Training workshops in each country addressing challenging issues (topic will be identified by each CWP considering national challenges). Possible collaboration with CapNet.	

<u>Strategic Goal #3</u>: Position GWP as the thought leader and pre-eminent advocate of water resources management through the creation of a global communications culture

A comprehensive communications strategy should be implemented for the CACENA region that builds on the GWP knowledge base and extends the influence of water advocates to the broader scope of social and economic development. The main goal is to create real intellectual leadership of GWP network in the CACENA region, which will influence policy at all levels, and also deliver operationally through practical guides, sharing lessons across countries and regions, and using communications for advocacy, feedback, and monitoring of results.

The main effort will be to sharpen GWP's communication mechanism and to ensure that knowledge is shared among the target audiences in the CACENA countries. This includes improved ways to communicate GWP's contributions and achievements to financial partners, policy-makers, water professionals, media and public in large.

Actions to be taken	Progress markers
Develop and execute a comprehensive communications strategy for more effective outreach to selected audiences in CACENA countries:	Mechanisms in place to deliver GWP's key messages to relevant audiences.
Output 3.a. Maintenance and development of GWP CACENA website (<u>www.gwpcacena.net</u>) and other initiatives for communication among partners.	
Improve internal and cross regional interaction within the GWP network:	Enhance knowledge-sharing through improved network-wide communications.
Output 3.b. Attendance to the most important International forums: 5 th World Water Forum in Istanbul; Singapore International Water Week; GWP Consulting Partners' meeting.	
Strengthen the integration with GWP TEC and other knowledge streams:	Help in bringing about an IWRM approach on the key water issues if the region
Output 3.c. Translations and publication/dissemination of the GWP global, regional and other relevant papers, documents, materials.	

<u>Strategic Goal #4</u>: Reinforce the network for effective performance

At the end of 2008 the CACENA Regional Water Partnership (which was established in December 2006) comprises six accredited Country Water Partnerships and nearly 145 registered partners from all eight countries. This extensive network has allowed GWP CACENA to better support and influence national and regional policies and actions. In general, GWP's light and flexible network structure allows it to focus on local priorities, and empower local actors to bring their concerns to the national, regional and even global levels.

The Governance of GWP – understood as the division of rights, roles, responsibilities and accountabilities across the partnership – will continue to evolve so that it can best support the achievement of the strategic goals in the next strategy period 2009 - 2013.

Actions to be taken	Progress markers
Properly conduct governance of the GWP CACENA network and streamline financial, administrative and governance structures.	Enhance GWP CACENA organizational structure and system of governance.
Output 4.a. Regional annual conference of the GWP CACENA stakeholders. Meetings of the Regional Council.	
Output 4.b. RWP network administration (Secretariat activities)	
Output 4.c. Host Institute cooperation (IWMI – Tashkent)	
Fully incorporate an Outcome Mapping approach as a way to monitor achievements and progress into yearly work plans.	Integrate Outcome Mapping in the planning and reporting of the network.
Output 4.d. Regional training seminar on Outcome Mapping	
Develop and implement a fundraising strategy with a focus on building capacity in the CACENA region.	Implement the fundraising strategy.
Output 4.e. Development of the regional fundraising strategy for 2010-2011	

The calendar of the GWP CACENA activities during the year 2009 (in accordance with the above mentioned outputs) presented in Annex 1. The budget presented in Annex 2.

RWP GWP Central Africa **WORKPLAN**



This work plan is to be considered along with GWPO work plan and the 12 other regional work plans. The consolidation of these 14 documents provides the GWP 2009 Work Plan.

The GWP implementation framework and key related documents



Agendas	5 years Strategic		Entities	Annual Work
	Plans			Plans
Global	Х		GWPO (sec &TEC)	Х
CAM	X		RWP CAM	Х
SAM	Х		RWP SAM	Х
CAR	Х		RWP CAR	Х
CEE	X		RWP CEE	Х
CACENA	X		RWP CACENA	Х
CHI	X		RWP CHI	Х
WAF	X		RWP WAF	Х
EAF	X		RWP EAF	Х
SAF	X		RWP SAF	Х
CAF	Х		RWP CAF	X
MED	X		RWP MED	Х
SAS	X		RWP SAS	Х
SEA	X	1	RWP SEA	Х
Consolidated	GWP 2009-2013 Work	1	GWP System	GWP annual Work
	Program			Plan (consolidation)

Abbreviations and acronyms

AMCOW	:	African Ministerial Conference on Water
CEBEVIRHA		Commission économique de bétail de la viande et des ressources halieutique
CICOS	:	Commission internationale du basin congo-oubangui-sangha
CWPs:	:	Country Water Partnerships
ECCAS	:	Economic Community of Central African States
GWP	:	Global Water Partnership
GWP-CAf	:	Global water Partnership – Central Africa
IWRM:	:	Integrated Water Resources Management
TEC	:	TEchnical Committee
SC	:	Steering Committee
Sec	:	GWP-CAf Secretariat

Introduction:

The Global Water Partnership (GWP) Central African Technical Advisory Committee (CAFTAC) is the regional entity of the GWP network in Central Africa that was put in place on the 1st of April 2004 to facilitate the creation of a Central African Water Partnership. It has carried out sensitization on IWRM; supervised studies on water-related issues; worked with institutions to promote IWRM; facilitated the IWRM dialogue processes and has facilitated the creation of some Country Water Partnerships (CWPs) as well as assist in the elaboration process of an IWRM plan for Cameroon.

GWP-CAfTAC is expected to be transformed into the Central African Regional Water Partnership (GWP-CAf) on the 29th of November 2008. Despite the advances in the region cited above, the new regional water partnership shall still be faced with the following challenging issues, which are described in the 2009-2013 regional strategy.

- Sensitization on IWRM
- Creation of CWPs
- Consolidation of existing CWPs
- IWRM Action Plans
- Guarantee of gender sensitivity
- Support institutions to integrate an IWRM approach in their action plans
- Integrating IWRM in school curricula

- Develop an operational financial mechanism
- Viability of the regional network
- Visibility of GWP in the region

From these challenges in the new strategy period, outcome challenges for 2009 have been identified and are presented below according to the new strategic goals.

Goal 1: Support countries and institutions in Central Africa to put into practice better water resource management for water security.

i) Carry out IWRM dialogue process in countries

- ii) Elaborate IWRM road maps and Plans
- ii) Support the implementation of IWRM plans

Goal 2: Promote water resources management to address climate change adaptation and other critical challenges in Central Africa

i) Support countries in putting in place water resources monitoring mechanisms.

ii) Support countries in the management water-related risks

iii) Carry out sensitisation on management of water beds

Goal 3: Position GWP-CAf as an advocate of water resources management through the creation of a regional communication, knowledge and capacity building culture

i) Support training institutions in the integration of IWRM in their school curricula

ii) Create a water resources documentation centre.

- iii) Support research into critical water challenges/problems
- iv) Carry out inter-regional exchange of knowledge and information.
- v) Produce communication tools

Goal 4: Reinforce the network in Central Africa for effective performance

i) Create CWP,

ii) Reinforce existing CWP,

iii) Implement the GWP Central Africa development strategy

iv) Strengthen GWP-CAf organs in the elaboration of project proposals and implementation of projects.

Thus in 2009, efforts shall be geared towards the consolidation of the new RWP, the strengthening of created CWPs and the extension of the IWRM dialogue process in other countries within the region. The table below gives details of activities that would lead to the attainment of these priority outcome challenges.

Strategic Goal #1:

Outcome	Approach to influencing the soci	al actor and contributing to changes towards fulfill	ing the outcome challenge
	Actions to be taken	ž ž	Progress markers
Challenges			
1.1: IWRM dialogue process is carried out in countries.	1.1.1: Organise awareness raisin	g campaigns on GWP and IWRM.	- Stakeholders in other countries are aware of the GWP network and
	When	Q1	the role of IWRM in socio-
	Where	Gabon, Equatorial Guinea	economic development
	By whom	SC, TEC, ministries in charge on water in countries	- New dialogue platforms with their management organs exist in
	1.1.2: Creation of IWRM dialog	ue platforms	more countries
	When	Q2	- Some development plans are
	Where	Chad, Gabon, Equatorial Guinea	reviewed to reflect an IWRM approach
	By whom	SC, TEC, ministries in charge on water in countries	
	1.1.3 Elaboration of IWRM road	1 maps	
	When	Q2	
	Where	Gabon, Equatorial Guinea	

Support countries and institutions in Central Africa to put in place better water resources management for water security.

	D /	CIVID	
	By whom	CWPs	
	1.1.4 Support the elaboration of IWRM plan		
	When	Q1-Q3	
	Where	Cameroon	
	By whom	National IWRM Project Team, SC, secretariat of CWP	
1.2 : The integration of IWRM in development plans is facilitated.	1.2.1: Evaluate the degree of ownership of the Heads of States and Governments of ECCAS' declaration on IWRM in Central Africa as well as the Sharm el Check declaration by African Heads of States and propose effective implementation		
	mechanisms.	of States and propose effective implementation	
	When	Q1	
	Where	Region	
	By whom	SC, Consultants	
	1.2.2: Facilitate the creation of in	ternal basin institutions in countries	
	When	Q1-Q4	
	Where	Countries	
	By whom	SC	
	1.2.3 Support the creation of an the implementation of MOU with	IWRM Coordination Unit in ECCAS and begins AMCOW	
	When	Q1-Q4	
	Where	Region	
	By whom	whom SC	
		· · ·	
	wnen	Q1-Q4	
	Where	countries SC	

Strategic Goal #2:

Promote water resources management to address climate change and other critical challenges in Central Africa.

2.1: Countries are assisted in putting in place water resources monitoring mechanisms. When Q3 monitoring is revived Where Countries By whom Consultants consultants 2.1.2: Evaluate human capacity in water resources monitoring techniques When Q1-Q4 Where Countries By whom SC, TEC 2.1.3: Sensitize and encourage governments to invest significantly in water resources monitoring and data collection When When Q4 Where SC By whom Countries By whom Countries		Approach to influencing the socia	l actor and contributing to changes towards fulfill	ing the outcome challenge
2.1: Countries are assisted in putting in place water resources monitoring mechanisms. When Q3 monitoring mechanisms. Where Countries monitoring techniques monitoring is revived When Q1-Q4 When Q1-Q4 When Q1-Q4 When Q1-Q4 When Q1-Q4 When Q1-Q4 When Q1-Q4 When Q1-Q4 When Q1-Q4 When Q1-Q4 When Q1-Q4 When Q1-Q4 When Q1-Q4 When Q2 Q1-Q4 When When Were Countries When Were Countries Z1.3: Sensitize and encourage governments to invest significantly in water resources monitoring and data collection When Q2 When Q4 When Were Sc. By whom Countries Z.2.1 Hold dialogues on the impacts of unplanned urbanisation on floods, water related risks is ensured When Q2 When Q2 When Vere related risks exist Water- related risks exist	Outcome Challenges			Progress markers
putting in place water resources monitoring mechanisms. Where Countries By whom Q1-Q4 When Q1-Q4 Where Countries By whom SC, TEC 2.1.3: Sensitize and encourage governments to invest significantly in water resources monitoring and data collection Preventive mechanisms against water resources Where SC 2.2: The management of water related risks is ensured Preventive mechanisms against water infrastructure When Q2 Where Countries By whom SC, TEC 2.2: The management of water related risks is ensured When When Q2 Where Countries By whom SC, TEC 2.2: The management of water related risks is ensured When When Q2 When Q2 Where Countries By whom SC, TEC 2.2: Develop and disseminate strategies to combat desertification and make inputs into on-going water transfer plans from the Congo basin to the Lake Chad basin When Q2 When Q2 When Q2 Wh		2.1.1: Evaluate the state of the ar	t of water resources monitoring in countries	The culture of water resources
monitoring mechanisms. By whom Consultants 2.1.2: Evaluate human capacity in water resources monitoring techniques Men Q1-Q4 When Q1-Q4 When Countries By whom SC, TEC 2.1.3: Sensitize and encourage governments to invest significantly in water resources monitoring and data collection Where SC Where SC By whom Countries Preventive mechanisms against strategies to combat descritification and make inputs into on-going water transfer plans from the Congo basin to the Lake Chad basin Preventive mechanisms against to make inputs into on-going water transfer plans from the Congo basin to the Lake Chad basin When Q2 When Q2 When Q2 When Q2 When Q2 When Q2 When Q2 When Q2 When Q2 Where Countries By whom SC, TEC 2.2: Develop and disseminate strategies to combat descritification and make inputs into on-going water transfer plans from the Congo basin to the Lake Chad basin When When Q2 Q2 When Q2 When Q2 When When When When Q2<	2.1: Countries are assisted in	When	Q3	monitoring is revived
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When Q4 Where SC By whom Counties 2.2: The management of water 2.1 Hold dialogues on the impersor of unplanned urbanisation on floods, water Preventive mechanisms agains 2.2: The management of water where Q2 Where Countries Preventive mechanisms agains Where Countries Preventive mechanisms agains By whom SC, TEC SC, TEC By whom on-going water transfers trategies to combat desertification and make inputs into on-going water transfers plans from the Congo basin to the Lake Chai basin Preventive mechanisms agains Whene Q2 Preventive mechanisms agains Where Countries Preventive mechanisms agains By whom SC, TEC Preventive mechanisms agains By whom on-going water transfers trategies to combat desertification and make inputs into on-going water transfers plans from the Congo basin to the Lake Chai basin Preventive mechanisms agains Whene Q2 Preventive mechanisms agains Preventive mechanisms agains Whene Q2 Preventive mechanisms agains Preventive mechanisms agains Whene Q2 Preventive mechanisms agains Preventive mechanisms				
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By whom Counties 2.2: The management of water related risks is ensured 2.2.1 Hold dialogues on the impacts of unplanned urbanisation on floods, water supply and sanitation and urban water infrastructure Preventive mechanisms agains water- related risks exist When Q2 Where Countries By whom SC, TEC 2.2.2: Develop and disseminate strategies to combat desertification and make inputs into on-going water transfer plans from the Congo basin to the Lake Chad basin When Q2 When Q2 When SC, TEC Develop and disseminate strategies to combat desertification and make inputs into on-going water transfer plans from the Congo basin to the Lake Chad basin When Q2 When Q2		When		
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By whomSC, TEC2.2.2: Develop and disseminate strategies to combat desertification and make inputs into on-going water transfer plans from the Congo basin to the Lake Chad basinWhenQ2WhereChad, Central African Republic	related risks is ensured	When	Q2	
2.2.2: Develop and disseminate strategies to combat desertification and make inputs into on-going water transfer plans from the Congo basin to the Lake Chad basinWhenQ2WhereChad, Central African Republic		Where	Countries	
inputs into on-going water transfer plans from the Congo basin to the Lake Chad basin When Q2 Where Chad, Central African Republic		By whom	SC, TEC	
Where Chad, Central African Republic		inputs into on-going water transf		
		When	Q2	
By whom SC, TEC		Where	Chad, Central African Republic	
		By whom	SC, TEC	

2.3: Sensitisation on the management of water beds and water channels is carried out.	2.3.1: Organise information and stakeholders to water channels and	d sensitisation campaigns to draw attention of nd water beds management
	stakeholders to water channels an When	Q3
	Where	Countries
	By whom	SC, TEC

Strategic Goal #3:

Position GWP-CAf as an advocate of water resources management through the creation of a regional communication, knowledge and capacity building culture.

	Approach to influencing the social actor and contributing to changes towards fulfilling the outcome challenge		
Outcome Challenges	Action to be taken		Progress markers
3.1: Training institutions are	3.1.1 : Provide tertiary institutions with publications on IWRM and facilitate the inclusion of IWRM courses in their academic curricula		- Training institutions are endowed
supported in integrating IWRM in	When	Q1	with IWRM publications
their school curricula.	Where	Tertiary training institutions	WVDM accurrence is added to the
	By whom	TEC	- IWRM courses is added to the curricula of more training
	3.1.2 Develop informal short courses on IWRM for different levels of stakeholders		institutions
	When	Q1-Q4	
	Where	Region	
	By whom	TEC, Sec.	
3.2: A water resources	3.2.1 : Carry out an inventory on do	ocumentation on water resources in Central Africa	An operational documentation
documentation centre is created.	When	Q1-Q4	centre exists
	Where	Every where	
	By whom	TEC, Sec.	
	3.2.2: Establish a central Africar	n Water Library Centre	

	When	Q1-Q4	
	Where	Cameroon	
	By whom	TEC, Sec.	
		dissemination, tools/mechanisms for the centre	
	When	Q1-Q4	
	Where	Cameroon	
	By whom	TEC, Sec.	
3.3: Research into critical water	3.3.1: Evaluate climate variabil adaptation and mitigation measurements	ity and impacts in Central Africa and propose ures	Research results influence water
challenges/problems is facilitated	When	Q1-Q4	management policies
	Where	Region	
	By whom	TEC, Consultants, Universities, Ministries	
		working with water	
	3.3.2: Research into water infrast related conflicts and water finar	structure management, sanitation, water-	
	When	Q1-Q4	
	Where	countries	
	By whom	TEC, Consultants	
	by whom		
		y partners', national and regional development	
	plans		
	When	Q1- Q3	
	Where	Countries	
	By whom	TEC, Consultants	
	3.3.4: Identify and carry out case studies for contribution into the Toolbox		Exchanges contribute to an
	When	Q1-Q4	improved management of the
	Where	Countries	IWRM process
	By whom	TEC, Sec.	
3.4 Inter regional exchange of	3.4.1 Organize inter-regional meetings with other regional entities to exchange on successes, difficulties and lessons learnt in carrying out the IWRM process		
3.4 Inter-regional exchange of	on successes, difficulties and less	sons learnt in carrying out the IVVKM process	

knowledge and information is	When	Q1-Q4	
effected.	Where	Region	
	By whom	TEC, SC	
	3.4.2 Effect inter-regional study	trips to learn from those more advanced in the	
	IWRM process		
	When	Q1-Q4	
	Where	Other countries	
	By whom	TEC, SC	
	3.5.1 Identify and develop local and applicable communication tools		
3.5: Communication tools are			
produced and utilised.	When	Q1-Q4	Stakeholders establish regular contacts with GWP-CAf
	Where	Sec.	Secretariat and express support
	By whom	Sec., SC	needs
	3.5.2: Disseminate and tap new	knowledge on water resources management as	
	well as share good water governance practices among stakeholders		
	When	Q1-Q4	
	Where	Sec	
	By whom	Sec., SC	

Strategic Goal #4:

Reinforce the GWP network in Central Africa for effective performance.

	Approach to influencing the social actor and contributing to changes towards fulfilling th		ing the outcome challenge
Outcome Challenges	Action to be taken		Progress markers
	4.1.1: Create CWPs and put in place their respective organs		
4.1: CWPs are created	When	Q3	- New CWPs exist
	Where	Chad, Gabon, Equatorial Guinea	
	By whom	SC	- The GWP-CAf network is
	4.2.1: Support countries in developing specific activities geared towards the		consolidated to implement the 2009 – 2013 global strategy
4.2: Existing CWPs are more	elaboration of their IRWM plans		2007 2015 global strategy
effective.	When	Q1-Q4	
	Where	Countries with CWPs	

	By whom	SC, R-TEC
		capacity building strategy for key stakeholders
	Tawa up and implement a	cupacity bunding strategy for Key stateholders
	When	Q1-Q4
	Where	Region
	By whom	SC, TEC, GWPO
4.3 : Implement the GWP Central African financial sustainability	African Water Ambassador	shop on water financing and identify a Central
strategy	When	Q2
2006)	Where	Gabon
	By whom	SC, Sec.
	4.3.2 Develop synergy with key elaborate and implement joint in	y partners(CICOS, LCBC, CEBEVIRHA, etc.) itiatives
	When	Q1-Q4
	Where	Region
	By whom	SC, Sec.
	4.3.3: Evaluation of the GWP Central African Development Strategy	
	When	Q4
	Where	Region
	By whom	Consultants
1.4 : GWP-CAf organs are trengthened to be more	4.4.1: Strengthen capacities of GWP-CAf organs on the elaboration of project proposals and the implementation of projects	
effective	When	Q1
	Where	Cameroon
	By whom	SC
	4.4.2: Strengthen capacity of GWP-CAf Secretariat and host institutions on financial management and reporting	
	When	Q1
	Where	Region, secretariats in region
	By whom	GWPO
	4.4.3: Carry out training on Outcome Mapping	
	When	Q1

	-	
Where	Region	
By whom	GWPO	
4.4.3: Development of a 2009-201	3 work plan for the TEC	
When	Q1	
Where	Region	
By whom	TEC, SC	
4.4.5: Provide technical assistance	e to countries in the region	
When	Q1-Q4	
Where	Region	
By whom	TEC, SC	

RWP GWP Central WORKPLAN America



This work plan is to be considered along with GWPO work plan and the 12 other regional work plans. The consolidation of these 14 documents provides the GWP 2009 Work Plan.





Agendas	5 years Strategic Plans
Global	Х
CAM	X
SAM	X
CAR	Х
CEE	X
CACENA	X
CHI	X
WAF	X
EAF	X
SAF	X
CAF	Х
MED	Х
SAS	X
SEA	X
Consolidated	GWP 2009-2013 Work
	Program

Entities	Annual Work
	Plans
GWPO (sec &TEC)	Х
RWP CAM	X
RWP SAM	Х
RWP CAR	Х
RWP CEE	Х
RWP CACENA	Х
RWP CHI	Х
RWP WAF	Х
RWP EAF	Х
RWP SAF	Х
RWP CAF	Х
RWP MED	Х
RWP SAS	Х
RWP SEA	Х
GWP System	GWP annual Work
	Plan (consolidation)

Introduction: Please highlight the water management priority issues to be addressed by the region during the next twelve months:

During 2009 GWP Central America will focus its efforts in contributing to create the coordination mechanisms to implement the IWRM regional strategy, as the framework for sustainable water resources management in the region. Also, GWP-CAM will contribute to the generation and exchange of knowledge in coordination with other regional actors. This is also an important year for the consolidation of the organization, strengthening its governance structure as a democratic and neutral platform, and for the financial sustainability of the organization, that will require the efforts of the partners and staff, as a way to strengthen the impacts of our actions in the region.

Strategic Goal #1: (Copy from latest GWP Strategy 2009-2013)

Support countries to put into practice better water resource management for water security.

	Approach to influencing the social actor and contributing to changes towards fulfilling the outcome challenge		
Outcome Challenges	Action to be taken – Specify what will be done, by whom, when and where.	Progress markers – What change in the boundary actor do you hope to see over the next twelve months.	
1.1 The Central American Integration System incorporates IWRM principles in the plans and strategies that address water resources and generates mechanisms for its implementation, follow-up and monitoring.	In 2009 GWP Central America will continue participating in coordination meetings for the elaboration and follow up of the regional IWRM strategy.	The Central American Integration System, through the Environmental Central American Commission, creates de mechanisms for the effective implementation of the Regional IWRM Strategy in coordination with other regional actors.	
1.2 Government agencies incorporate IWRM principles in their political, legal and planning instruments and allocate the	workshops to discuss the regional IWRM	The government agencies, municipalities and other relevant actors are familiar with the regional IWRM strategy and are engaged in contributing to its	

resources required for its implementation at national level.	second semester of 2009. GWP Central America will facilitate the elaboration and publication of a document about the progress of IWRM in Central America in the second semester of the year. During 2009 GWP Central America will co-fund a Workshop for Water Directors in Latin America	implementation at the national level.
1.3 Municipalities, basin organizations and other users incorporate IWRM principles in their political instruments, strategies, plans and regulations that they adopt and implement for water resources management and other relevant topics for their sustainable development.	GWP Central America will coordinate the realization of a regional workshop to share IWRM experiences implemented by local actors such as municipalities and basin organizations among others, in the first semester of the year.	Municipalities, basin organizations and other local actors are familiar with IWRM and are engaged in incorporating its principles in the instruments that they adopt and implement for water resources management.
1.6 The National Congress of Central American countries have incorporated IWRM principles in the political, legal and institutional instruments related to water resources (including transboundary basins) and have allocated the resources necessary for its implementation.		The National Congress of Central America approve the drafts of water laws that include IWRM principles.

<u>Strategic Goal #2</u>: (Copy from latest GWP Strategy 2009-2013)

Promote water resource management to address adaptation to climate change and other critical challenges.

Outcome Challenges	Approach to influencing the social actor and contributing to changes towards fulfilling the outcome challenge
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	Action to be taken – Specify what will be done, by whom, when and where.	Progress markers – What change in the boundary actor do you hope to see over the next twelve months.
2.1 The Central American Integration System (SICA) incorporates IWRM principles in the plans and strategies that they adopt in relation to climate change and other relevant topics for the development of the region and generates the mechanisms required for its implementation.	meetings with SICA for the elaboration of the regional climate change strategy.	SICA incorporates water resource and IWRM, as one of the priorities in the regional climate change strategy.
2.2 Ministries and other government agencies incorporate IWRM approach in the development and implementation of climate change adaptation measures, sanitation and alternative energy among other relevant topics.	policy brief on climate change and IWRM during the	Ministries and government agencies incorporate water and IWRM, as one of the priorities in national climate change strategies.
IWRM principles in the service, establish coordination mechanisms with relevant actors, recognize and promote the advantages of IWRM implementation with other service providers and relevant	APS the realization of national workshops to exchange experiences of water and sanitation services that incorporate IWRM principles, during the first semester of the year.	Water and Sanitation providers are engaged in incorporating IWRM in the service.
<u>Strategic Goal #3</u>: (Copy from latest GWP Strategy 2009-2013)

Position GWP as the thought leader and pre-eminent advocate of water resources management through the creation of a global communications platform.

	Approach to influencing the social actor and contributing to changes towards fulfilling the outcome challenge	
Outcome Challenges	Action to be taken – Specify what will be done, by whom, when and where.	Progress markers – What change in the boundary actor do you hope to see over the next twelve months.
3.1 Regional organizations facilitate knowledge, experts and experience exchange, develop and divulgate studies that promote IWRM principles.	 GWP Central America will establish an agreement with REDICA for the development of training workshops at national and regional level during the first semester of the year. During 2009 GWP Central America will support the development of graduate students thesis that involve topics such as climate change, water and sanitation, among others, with an IWRM approach. During 2009 GWP Central America will participate and support regional events that contribute to knowledge and experience sharing. 	REDICA broadens its network of trainers involving representatives from the government, municipalities, basin organizations and other relevant actors. Universities and other education organizations contribute to the generation of IWRM knowledge.
3.4 Municipalities, river basin organizations and other users are familiar with the progress and implementation of IWRM, implement its approach in the management of their resources, document and divulgate their experiences.	During 2009 GWP Central America will raise funds for the elaboration of a video about IWRM to be presented in trainings with local actors implemented by CWP's.GWP Central America will promote the participation of its partners and staff in the V World Water Forum and other events that involve water resources and IWRM to be held next year.	Local actors such as municipalities, basin organizations and other users recognize the results of the implementation of IWRM, its importance and promote its implementation.

	In March of 2009 GWP Central America will support the celebration of the world water day at national level, in coordination with other relevant actors. During 2009 GWP Central America will elaborate case studies for the Toolbox, contribute to its divulgation in national and regional workshops and participate in the annual focal points meeting.	
3.5 Youth organizations incorporate the concept of IWRM in the actions that they implement and divulgate the importance of the approach with other relevant actor and sectors.	organizations as GWP members in Central America.	Youth organizations are familiar with IWRM concepts and practices.
3.7 The press and the journalist network are familiar with the concept of IWRM, they acquire knowledge and contribute to the divulgation of research, experiences and events that incorporate IWRM principles to the Central American population, as well as contributing to the awareness about the importance of IWRM.	field trips with journalists in three countries of the region during next year. GWP Central America will coordinate the realization of regional workshops with journalists in the second	The press and journalists contribute to the divulgation of IWRM including water resource news and reports in different media.

<u>Strategic Goal #4</u>: (Copy from latest GWP Strategy 2009-2013)

Reinforce the network for effective performance.

	Approach to influencing the social actor and contributing to changes towards fulfilling the outcome challenge	
Outcome Challenges	Action to be taken – Specify what will be done, by whom, when and where.	Progress markers – What change in the boundary actor do you hope to see over the next twelve months.

4.1 GWP Central America Partners share the principles and values of the organization, participate in events and promote the actions and importance of the network with relevant actors at national and regional level and assures the reputation of GWP as an open and neutral platform.	participation of its partners in meeting regional assemblies and the CP durin GWP Central America will elaborate	gs, such as g 2009. the rst semester of /P Central	The partners of GWP Central America contribute with resources for the strategic plan implementation and supports fund raising.
4.2 GWP Central America Partners contribute with resources (technical and human, among others) for the implementation of the strategy, supports fund raising and to the consolidation of the coordination with international based on the 2009-2013 strategy.	America will elaborate funding proposals with the participation of its members.	GWP Central America elaborates and presents proposals for fund raising to donors.	
4.3 Cooperation agencies and donors recognize GWP Central America as a key actor to coordinate efforts to pursue their institutional objectives and contribute with resources necessary for the implementation of the actions contained in their work strategy.	America will establish national and regional focal points for the cooperation agencies.	Cooperation agencies and donors are familiar with GWP work and results an are interested in coordinating actions.	



This work plan is to be considered along with GWPO work plan and the 12 other regional work plans. The consolidation of these 14 documents provides the GWP 2009 Work Plan.

The GWP implementation framework and key related documents



Agendas	5 years Strategic	1	
	Plans		
Global	Х		G
CAM	X		R
SAM	X		R
CAR	X		R
CEE	X		R
CACENA	X		R
CHI	Х		R
WAF	X		R
EAF	X		R
SAF	X		R
CAF	X		R
MED	X		R
SAS	X		R
SEA	X		R
Consolidated	GWP 2009-2013 Work		G
	Program		

Entities	Annual Work Plans
GWPO (sec &TEC)	X
RWP CAM	Х
RWP SAM	X
RWP CAR	Х
RWP CEE	X
RWP CACENA	X
RWP CHI	X
RWP WAF	X
RWP EAF	X
RWP SAF	X
RWP CAF	X
RWP MED	X
RWP SAS	X
RWP SEA	X
GWP System	GWP annual Work
	Plan (consolidation)

Introduction: Please highlight the water management priority issues to be addressed by the region during the next twelve months:

<u>Strategic Goal #1</u>: Put integrated water resources management into practice.

	Approach to influencing the social actor and contributing to changes towards fulfilling the outcome challenge	
Outcome Challenges	Action to be taken – Specify what will be done, by whom, when and where.	Progress markers – What change in the boundary actor do you hope to see over the next twelve months.
<i>Outcome Challenge #1</i> (Min. Planning, Finance, Public Utilities).Will provide the needed legislation, policies and financial support to assist countries in implementing WRM plans that incorporate IWRM principles.	 Workshop – National strategies for water and sanitation - primary driver of economic efficiency, social equity, and environmental sustainability; By Whom: GWP-C Secretariat and resource persons Where: St. Kitts When: March 	Government establishing of a cabinet appointed committee in St. Kitts
<i>Outcome Challenge #2</i> (NGOs and CBOs). Develop strong working groups at the community or watershed level that advocate for effective protection of water resources.	Workshop/Training – IWRM application for Watershed or river basin management By Whom: GWP-C, Dominica Water and Sewage Company Ltd. (DOWASCO) and Resource persons (To Be Announced) Where: Dominica or Suriname When: April	NGOs and /or CBOs conduct training at the watershed or community level in Dominica
Outcome Challenge #3: Increase the number of Ministers attending to include Ministers of Planning.	Workshop – High Level Ministerial forum #5 By Whom: GWP-C and CWWA Where: When: October	Attendance at High Level Summit # 5 by Ministers or Permanent Secretaries from the Ministry of Planning

<u>Strategic Goal #2</u>: Address critical development challenges.

Outcome Challenges	Approach to influencing the social actor and contributing to changes towards fulfilling the outcome challenge

	Action to be taken – Specify what will be done, by whom, when and where.	Progress markers – What change in the boundary actor do you hope to see over the next twelve months.
Outcome Challenge #1 (Min. Tourism, Hoteliers). Will promote water use efficiency as a measure of climate adaptation measures, incorporation of water re-use programs and IWRM friendly solid waste management and ecotourism;	 Workshop – Climate change implications for the tourist industry (WUE). By Whom: GWP-C, Caribbean Community Climate Change Centre (CCCCCC). Where:, St. Lucia When: February 	Hotelier will begin to retrofit their businesses and incorporate WUE and conservation devices.
Outcome Challenge #2 (NGOs and CBOs). Will articulate IWRM principles and support IWRM implementation in projects at the community level as well as effectively advocate public interests in matters related to climate change, disasters, water supply and water quality management.	 Training/workshop on disaster mitigation management as well as agricultural adaptation in response to climate change. By Whom: GWP-C, Caribbean Community Climate Change Centre (CCCCCC). Where: Trinidad and Tobago When: August 	NGOs and CBOs will initiate training encouraging innovation, technological change and adaptation to climate change.
Outcome Challenge #3 (Min. Agriculture, Farmers association). Will Promote water use efficiency as climate adaptation measures in the agriculture sector; incorporation of water re-use programs	Workshop – Climate change implications for the agriculture industry (WUE By Whom: GWP-C, CCCCC Where: Jamaica When: May	The Ministry of Agriculture will identify appropriate conservation and WUE measures.

<u>Strategic Goal #3</u>: Reinforce knowledge sharing and communications.

	Approach to influencing the social actor and contributing to changes towards fulfilling the outcome challenge	
Outcome Challenges	where.	Progress markers – What change in the boundary actor do you hope to see over the next twelve months.
<i>Outcome Challenge #1</i> (journalist). Will effectively advocate public interests in disseminating information on water related	Awareness workshops and training for journalist on climate change impact and importance of adapting an IWRM approach. By Whom: Regional Secretariat and regional partners	Journalist coverage of GWP-C activities (radio and/or news paper) and disseminate of GWP-C material

subjects.	Where: When: April	
Outcome Challenge #2 (Bahamas, Jamaica). Will maintain and updated reporting system on IWRM implementation and develop material for Toolbox. Also create a toolbox hub for the region to share information.	process of drafting an IWRM plan and the processes that were involved; Jamaica has successfully separation of water service provide and regulator and is the only country in the region to have this arrangement. By Whom: GWP-C Toolbox focal point person, Bahamas Water Authority, Water Resources Authority – Jamaica.	GWP-C toolbox focal point person will document and submit case studies to GWPO Toolbox. GWP C Cooperating Partners in the region will agree on mechanics of setting up a knowledge sharing centre at least early 2009
Outcome Challenge #3 (CWPs and regional partners) - will maintain and updated reporting system on IWRM implementation	By Whom: Regional Secretariat and GWPO Where: Trinidad and Tobago, Dominica, Grenada When:	Partners will agree and will be available to be trained in outcome mapping and will start to apply this technique in the preparation of reports to the regional secretariat

<u>Strategic Goal #4</u>: Build a more effective network.

	Approach to influencing the social actor and contributing to changes towards fulfilling the outcome challenge	
Outcome Challenges	Action to be taken – Specify what will be done, by whom, when and where.	Progress markers – What change in the boundary actor do you hope to see over the next twelve months.
<i>Outcome Challenge #1</i> (Youth network).Will develop a good understanding of IWRM and would be in position with appropriate support, set up peer education and awareness programmes as well as pilot projects in their respective territories.	Awareness workshops and training of trainers on principles of IWRM, climate change adaptation. By Whom: Regional Secretariat, Caribbean Youth Environment Network (CYEN). Where: Guyana When: November	Youth leaders will conduct at least one training among their piers



RWP WORKPLAN

GWP Central & Eastern Europe

This work plan is to be considered along with GWPO work plan and the 12 other regional work plans. The consolidation of these 14 documents provides the GWP 2009 Work Plan.



The GWP implementation framework and key related documents

Agendas	5 years Strategic Plans
Global	X
CAM	X
SAM	X
CAR	X
CEE	X
CACENA	X
CHI	X
WAF	X
EAF	X
SAF	X
CAF	X
MED	X
SAS	X
SEA	X
Consolidated	GWP 2009-2013 Work
	Program

Entities	Annual Work
	Plans
GWPO (sec &TEC)	Х
RWP CAM	Х
RWP SAM	Х
RWP CAR	Х
RWP CEE	X
RWP CACENA	Х
RWP CHI	Х
RWP WAF	Х
RWP EAF	Х
RWP SAF	Х
RWP CAF	Х
RWP MED	Х
RWP SAS	Х
RWP SEA	Х
GWP System	GWP annual Work
	Plan (consolidation)

Core budget – ALTERNATIVE	1				
Description of Items	*Outcome challenges GWP CE Strategy	Budget 2008 USD	Calculated into EURO USD x 0.7	Budget 2009 In EURO adjusted	REMARK
CWPs activities 12 x 10 000 USD	According to CWPs yearly plans (2)	120 000	84 000	84 000 (7000 per country)	At national and sub-national levels: National/local stakeholder consultations as tools for improvement of IWRM/River Basin Management Plans elaborated by professional institutions and organisations to be in line with relevant principles, directives and legislation (GWP mission)
TASK FORCES**					
Public Participation	4	13 600	9 520	9 500	At national and sub-national levels: National/local stakeholder consultations as tools for improvement of IWRM/River Basin Management Plans elaborated by professional institutions and organisations to be in line with relevant principles, directives and legislation
Sustainable Sanitation	2	12 500	8 750	8 700	Organisation and active participation in symposia, conferences, seminars, workshops, etc. at EU (regional), country, national and local levels on sustainable sanitation polices to be applied mainly in small

Core budget – ALTERNATIVE 1						
Description of Items	*Outcome challenges GWP CE Strategy	Budget 2008 USD	Calculated into EURO USD x 0.7	Budget 2009 In EURO adjusted	REMARK	
					and medium settlements School Competitions such as	
Water and Education	12	12 500	8 750	8 700	"water watch" activities in local water catchments with award ceremonies and events at national	
TF SUM		38 600	27 020	26 900		
ACTIVITIES SUM				110900		
REGIONAL ADMINISTRATIONEXPENSES:	I	I			I	
Audit, post, communication, supplies, reporting & monitoring	14	10 000	7 000	10 600	Organisation of Regional Fora, across regions, i.e. Inter-	
Publications, Water Talk, website	ditto	5 800	4 060	3 500	Regional Meetings.	
International travel	ditto	10 000	7 000	6 300	Development and publication of	
2 x RC meetings	ditto	16 000	11 200	12 600	new case-studies for ToolBox,	
CP meeting	ditto	20 000	14 000	14 000	addressing different meeting	
Council members reimbursement	ditto	12 000	8 400	8 400 (700 per member)	topics. Dedicated publications on the	
Staff salaries	ditto	66 600	46 620	47 000	topics related to tasks	
SHMU fee	ditto	1 000	700	700	successfully completed by GWP	
REGIONAL EXPENSES SUM		141 400	98 980	103 100	CEE Water Talk issue as newsletter	

Core budget – ALTERNATIVE 1							
Description of Items	*Outcome challenges GWP CE Strategy	Budget 2008 USD	Calculated into EURO USD x 0.7	Budget 2009 In EURO adjusted	REMARK		
					of GWP CEE		
CORE BUDGET TOTAL		300 000	210 000	214 000			

Core budget – ALTERNATIVE 2

Description of Items	*Outcome challenges GWP CE Strategy	Budget 2008 USD	Calculated into EURO USD x 0.7	Budget 2009 In EURO adjusted	REMARK
CWPs activities		120 000	84 000	84 000	
12 x 10 000 USD				(7 000 per country)	
TASK FORCES** Public Participation		13 600	9 520	9 500	
Sustainable Sanitation		13 000	8 750	9 300 8 700	
Water and Education		12 500	8 750	8 700	
TF SUM		38 600	27 020	26 900	
ACTIVITIES SUM			111 020	110 900	
REGIONAL ADMINISTRATION E	XPENSES				
Audit, post, communication, supplies, reporting & monitoring		10 000	7 000	10 600	

Publications, Water Talk, website	4 800	3 360	3 500	
International travel	9 000	6 300	6 300	
1 x RC meeting	12 000	8 400	8 400	
CP meeting	20 000	14 000	14 000	
			12 600	
Council members reimbursement	18 000	12 600	(1050 per member)	
Staff salaries	66 600	46 620	47 000	
SHMU fee	1 000	700	700	
REGIONAL EXPENSES SUM	141 400	98 980	103 100	
CORE BUDGET TOTAL	300 000	210 000	214 000	

**Individual Task Forces are open question - subject to discussion and may be some of them deleted or replaced by new ones.

ADDITIONAL FUNDS

	*Outcomes	Financial sources in EURO			SUM	
ACTIVITY	of GWP CEE Strategy	Toolbox	Facilit ation Fund	Others	in EURO	REMARK
Sustainable Sanitation – Joint Seminar in Kiev, May 2009	14	4200			4200	Joint action of CACENA (included into their plan already) and GWP CEE
Toolbox seminars in 2 countries of the region	4	4200			4200	The GWP ToolBox database for IWRM in combination with the EU (RTD-WISE) databases will be used to generate and share knowledge on sustainable water resources management principles and practices

Toolbox publications planning, case studies	(Open Waste water treatment from the region	14	3500			3500	Development and publication of new case-studies for ToolBox, addressing different topics.
	Administration incl. office supplies	14	1400				GWP CEE Secretariat and CWPs will work more
Toolbox Focal Point	Travel, coordination	14	1400			2800	effectively when exchanging experiences with neighbouring regions
Europe, Central Asia) information for the re Trans-boundary River	-regional meetings (South on collection of data and port: Second Assessment of rs and Groundwaters for the ce on Environment for Europe, n 2011	5		28000	12000	40000	This is based on the letter of UN/ECE submitted to GWPO Executive Secretary. The reply of GWP Headquarter is under development.

*Outcomes of GWP CEE Strategy 2009-2013 as achieved by Work plan 2009:

1. Issues of poor water quality and unhealthy, in particular among the poor in rural areas remain to be solved. The EU bodies responsible for Neighbourhood Policy, environment, regional policy and financing, jointly with national governments, will introduce into their policies on sustainable sanitation approaches in the context of IWRM principles. Hereby, they will use recommendations of GWP CEE published in 2008. These policies will especially focus on decentralized sanitation (including waste water treatment) in small and medium settlements.

2 CEE national governments will advocate the interest of their small and medium settlements on the issue of sanitation to European Commission as one of their sustainable development priorities in the region representing the interest of 20 million people, with demands to improve EU policies to solve a combination of issues on sanitation, environment and economics (including natural resources management) within in the next years, i.e. before 2015 and not after as prescribed by valid EU Urban Wastewater Directive

4. International commissions and national governments will ensure that professional institutions and organisations will include IWRM principles together with EU WFD requirements and sustainable practices into national water and water related sectors, development of policies, plans, and projects

5. UN/ECE Convention on the Protection and Use of Transboundary Watercourses and International Lakes (Water Convention) will cooperate with GWP CEE on fulfilment of Convention requirements and tasks

12. Young generation will actively participate in activities e.g. rehabilitation of streams, and catchments to improve water quality.

14 GWP CEE and CWPs consolidated, communication with partners improved



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GWP China



RWP

WORKPLAN



Agendas	5 years Strategic Plans
Global	X
CAM	Х
SAM	Х
CAR	Х
CEE	Х
CACENA	Х
CHI	X
WAF	Х
EAF	Х
SAF	Х
CAF	Х
MED	Х
SAS	Х
SEA	Х
Consolidated	GWP 2009-2013 Work
	Program

Entities	Annual Work
	Plans
GWPO (sec &TEC)	Х
RWP CAM	X
RWP SAM	X
RWP CAR	X
RWP CEE	X
RWP CACENA	X
RWP CHI	Х
RWP WAF	X
RWP EAF	X
RWP SAF	Х
RWP CAF	X
RWP MED	X
RWP SAS	X
RWP SEA	X
GWP System	GWP annual Work
	Plan (consolidation)

Introduction:

In accordance with the Third Draft of GWP Strategy 2009-2013, GWP China drafted its next five-year strategy update in terms of content and structure for the purpose of facilitating better distribution and efficient utilization of water resources at the country and local levels, and the application of IWRM.

As the commencement year of the GWP Strategy 2009-2013, GWP China attaches high importance to the work plan of 2009 for its sustainable development. The GWP China Work Plan 2009 is made in light of the four strategic goals that are set forth in the GWP Strategy 2009-2013.

Strategic Goal #1: Support countries to put into practice better water resource management for water security.

<u>Challenge 1</u>: China's Water Law was promulgated in 1988 and revised in 2002. During its six-year's implementation after the last revision, China's Water Law has played key role in the transformation from the separated to the integrated management of water resources. Nevertheless, there have been some changes in water regime as consequences of global climate change and the issue of food security. Therefore, it is requested to review the implementation and the pending issues that are found in order to further modify China's Water Law after the evaluation and consultation.

<u>Challenge 2</u>: River Basin Integrated Management Planning, on the one hand, gives full play to water disasters prevention and control, integrated management and development of water resources and protection of water, ecology and environment; on the other hand, it provides the government with preferences of improving management of river basins and public service quality. Yet, the current river basin integrated management planning is obsolete in light of great shifts in water regimen and the relevant projects built over past 20 years. Therefore, China is managed to update and revise river basin integrated management planning according to the needs of China's current social-economic development, national policy, environment, and river basin situations.

<u>Challenge 3</u>: Hebei Province is developing its economic zone surrounding Bohai Bay for strengthening the social and economic development. Currently, the province has to deal with climate change and water- related problems, such as water scarcity and threat of severe flood and typhoon.

Challenge 4: Wei River is referred to as the Mother River for Shaanxi people that plays a key role in the economic development of Shaanxi Province and China' western regions. Presently, Wei River is suffering from water environment deterioration which threats the river health. As a result, it is urgent to better prevent and govern water and environment of the river.

Challenge 5: Owing to limited investment on children education in rural areas of Shaanxi Province, the water and sanitation conditions at schools in rural areas are unsatisfying and the development of rural education cannot meet the demands of building new socialist countryside. Shaanxi Province, therefore, is managed to conduct overall construction of new socialist countryside and promote rural education reform in terms of water-related issues.

Action to be taken – Specify what will be done, by whom, when and where.	Progress markers – What changes in social actors do you hope to see over the next twelve months?
 (1) China Water Law Implementation, Evaluation & Revision through stakeholder consultations By: GWP China Secretariat, 2009 in Beijing 	This action will assist to enable relevant lawmakers to have more knowledge about the implementation and legislative force of the China's Water Law. It also can achieve that in which parts of this law to be improved/modified based upon the evaluation report.
Activities: -collect and sort out references and materials; -investigate the implementation of China's Water Law; -evaluate the effect of law enforcement; -make an overall and objective judgement; -finalize the evaluation report; -recommend to improve the content of China's Water Law	
 (2) IWRM, Water Governance & Development Planning By: GWP China Yellow River , September in 2009, Henan Province Activities: -consult stakeholders, practitioners, experts and directors about how to improve the Planning; -revise The River Basin Integrated Management Planning towards IWRM. 	The action is planned to provide more theoretical back-up to protect Yellow River basin. And meanwhile, it can strengthen the work on implementation of IWRM in China.
 (3) Water Secured for Economic Development in Coastal Areas By: GWP China Hebei, May 2009 in Tangshan City of Hebei Province Activities: -develop measures and strategies to protect water resources and water environment and to ensure ecological security in coastal areas; - climate change adaptation, i.e. generate contingency plan for water scarcity, flood and typhoon threats 	This action is managed to contribute more equitable and effective strategies for dealing with water-related disasters and maintaining water security of coastal areas in Hebei Province. It can also promote IWRM and adopt principles of IWRM for the sustainability of water resources.

Action to be taken – Specify what will be done, by whom, when and where.	Progress markers – What changes in social actors do you hope to see over the next twelve months?
 (4) The Third Wei River Forum By: GWP China Shaanxi, October 2009 in Shaanxi Province Activities: Building on the outputs of past two fora on Wei River as a tributary of Yellow River; -practise IWRM for coordination between relevant provincial authorities of middle - and down stream of Yellow River 	This action can attract more public attention to the protection, management and governance of the river basin environment and to the sustainable health of Wei River.
 (5) On-site Meeting on Rural Water Supply and Children's Health By: GWP China Shaanxi, 2009 in Shaanxi Province Activities: -exchange experiences and achievements of building modern countryside and accomplishing rural education reform in Shaanxi province; -disseminate the experience of "sanitation improvement in schools" to middle and primary schools in rural areas; -improve water quality for rural water supply; - highlight the importance of rural water supply on children's education and health. 	The action focuses on the importance of rural water supply and sanitation for children. It provides a platform for putting the concepts into practices and measures in terms of economy re-cycling and sustainable development in rural areas.

Strategic Goal #2: Promote water resources management to address adaptation to climate change and other critical challenges.

Challenge 1: Climate change is an international common issue, which has in recent years raised a great number of extreme natural disasters to threat security of flood prevention and control. On the other hand, climate change also aggravates the conflict between water supply and demand and negative impact on water ecology and environment. China, as a consequence, is facing severe challenges caused by climate change.

Challenge 2: Over last decade, the frequency of extreme climate events in coastal areas increased, with strong typhoons, heavy rainstorms and floods. Particularly, these disasters caused a great loss in lives and property for Fujian Province. It is critical to develop strategies and methods to deal with extreme climate change events in order to enhance ability for disasters prevention and control and for emergency use in coastal areas.

Challenge 3: The Chinese Government has developed polices to maintain food security. According to the National Program for Long and Medium Term of Food Security by the State Council in July 2008, it is aimed to increase national grain production up to 40 billion kilos by 2020. Due to

urbanization in Hebei Province, there is an increased water demand of industry, population increase that will result in less water for agriculture Consequently there is a great challenge for Hebei Province to ensure the food security.

Challenge 4: Dongting Lake, the second largest fresh water lake in China, is crucially related to Yangtze River as a natural reservoir for Yangtze River. Therefore, Dongting Lake gives full play to economic development, ecologic security and drinking water safety around Yangtze River Basin. Yet, it is meeting the challenge of gradual decrease of the lake area and biodiversity, falling quality and reverse evolution of wetland ecologic system, less ecologic service ability as a result of global climate change and other negative impacts.

Challenge 5: Yellow River water allocation, due to climate change influence, boasts outstanding changes, particularly, water flow of its tributaries becoming gradually less. As one of river basins vulnerable to the climate change challenge in China, Yellow River Basin will be affected by falling tributary water flows and rising conflict between water demand and supply in China North.

Action to be taken – Specify what will be done, by whom, when and where.	Progress markers – What changes in social actors do you hope to see over the next twelve months?
 (1) Workshop on Climate Change and IWRM By: GWP China Secretariat, March 2009 (Place-pending confirmation) Activities: -develop strategy to meet challenges of global climate change and other water issues in China; -improve coordination mechanism among different regions; -contribute strategies for protecting or controlling disasters to reduce influence of natural disasters as consequence of climate change; -Use IWRM methods to promote social-economic sustainability and maintain security of water supply and biological environment. 	The action is managed to develop strategies for meeting challenges as a result of extreme climate change.
 (2) Workshop on Countermeasure for Extreme Climate in Coastal Areas By: GWP China Fujian, September 2009 in Fuzhou City of Fujian Province -develop countermeasures for facing extreme climate challenges in Fujian coastal areas, such as typhoon, flood, drought, climate change, etc.; 	The action, on one hand, can strengthen management ability for disasters prevention and control and for emergency use in coastal areas;, it will promote cooperation among relevant governmental departments in Fujian Province by practicing IWRM methods.

Action to be taken – Specify what will be done, by whom, when and where.	Progress markers – What changes in social actors do you hope to see over the next twelve months?
-establish a constructive mechanism for cooperation among different sectors	
 (3) Workshop on Water and Food Security By: GWP China Hebei, September 2009 in Shijiazhuang City of Hebei Province Activities: -analyze present situation of water use in Hebei, tendency of water disasters and challenges for food security; -develop strategies and countermeasure for food security by means of rational allocation of water resources , flood and drought prevention and control , etc. 	Promoted scientific countermeasures for the challenges of food security, such as water use allocation, prevention and controlling of flood and drought. Contribution to strategies for higher and more stable food production in Hebei Province.
 (4) On-site meeting on Post-quake Reconstruction & Drinking Water Safety By: GWP China Shaanxi, April 2009 in Baoji City of Shaanxi Province Activities: -drill well and construct water tower with aim of accomplishing drinking water rehabilitation in quake area -contribute to water infrastructure investments in disaster areas and provide safe drinking water in rural areas suffered from earthquake on May 12, 2008. 	Facilitating support of people having difficulties to get access to safe and clean drinking water. Additionally, it can also ensure water and sanitation security for better reconstruction in earth-quake areas.
 (5) Workshop on Collaboration for Wetland Protection in Dongting Lake Basin By: GWP China Hunan, November 2009 in Hunan Province Activities: -promote coordination and collaboration between various governmental sectors and related stakeholders; -strengthen wetland protection in Dongting Lake Basin; 	The action is planned to develop more collaboration in provincial transboundary areas, between governmental departments, NGOs and relevant stakeholders by practising IWRM principles. There will be more people participating in wetland protection programs based upon democratic management and organization systems.

Action to be taken – Specify what will be done, by whom, when and where.	Progress markers – What changes in social actors do you hope to see over the next twelve months?	
 -develop agreement between water sectors and donors via unified and win-win policies; -share information and experiences; -conduct public consultation and attract more participants. 		
 (6) Workshop on Efficient Use of Water Resources & Ecologic Compensation for Yellow River By: GWP China Yellow River (Time & Place-pending confirmation) Activities: -study and discuss how to achieve highly efficient use of water resources and reduce water use of upper stream of Yellow River; - regulate and perfect compensation mechanism for contribution of water subscribers of upper stream by IWRM principles 	The action will contribute to strategies for highly efficient use of water resources and establishment of water and ecologic compensation mechanisms for Yellow River. The action, in addition, can promote advanced water governance focused on harmony between human society and nature by practicing IWRM.	

<u>Strategic Goal #3</u>: Position GWP as the thought leader and pre-eminent advocate of water resources management through the creation of a global communications platform.

Challenge 1: IWRM, as key concept of GWP, needs to expand its influence both in the water field and in other social sectors.

Challenge 2: IWRM Toolbox is a dynamic source for practitioners and lawmakers to develop water resources management according to local situations. Therefore, Chinese stakeholders will contribute with their achievements and case studies to Toolbox for sharing with other counterparts.

Action to be taken – Specify what will be done, by whom, when and where.	Progress markers – What changes in social actors do you hope to see over the next twelve months?
(1) Toolbox Cases Preparation By: GWP China Secretariat (Time & Place-pending confirmation) Activities: -investigate IWRM practices and programs;	The action will generate case studies based upon China's situation and experiences.

Action to be taken – Specify what will be done, by whom, when and where.	Progress markers – What changes in social actors do you hope to see over the next twelve months?
-develop local case studies to contribute to Toolbox	
 (2) GWP China Website Management & Development Relation with Media By: GWP China Secretariat (Time & Place-pending confirmation) Activities: -update informative content about IWRM, GWP China news, background and so forth; -establish linkage between GWP China and other major media 	Expanded social influence of GWP China with more public and donors' support to GWP China.
 (3) Dissemination, Sharing & Training of IWRM Knowledge By: GWP China Secretariat (Time & Place-pending confirmation) Activities: -organize IWRM Toolbox training courses both in professional circles, at universities and schools; -translate IWRM information and materials; -publish relevant portfolio in Chinese language 	Disseminated IWRM information for more common knowledge towards its concepts and principles in China.
 (4) Toolbox regional hub of China, including training, translation of toolbox contents, publications and cooperation with governments, universities and organizations from home and abroad such as ADB, Cap-Net etc By: GWP China Secretariat (Time & Place-pending confirmation) Activities: -review case studies, select case studies from IWRM Toolbox for translation; -organize Toolbox training courses; 	Implementation of IWRM Toolbox for water resources management in China. Additionally, leading to more opportunities for domestic and overseas practitioners to exchange views and experiences of water resources management.

Action to be taken – Specify what will be done, by whom, when and where.	Progress markers – What changes in social actors do you hope to see over the next twelve months?
-invite GWP IWRM experts, TB officer, and relevant experts of other RWPs to give lectures and introduce experience.	

<u>Strategic Goal #4</u>: Reinforce the network for effective performance

Challenge 1: The Council has the leading role and responsibility for the strategic planning. This competence is most important to secure. For GWP China Council, new members will be elected when their current terms end to strengthen its power, ability and the strategies towards strategically, operational and fund-raising capability.

Challenge 2: GWP China will reinforce its partnerships, further improve the management and attract more cooperative partners.

Challenge 3: GWP China will share rights and responsibilities for sustainable management and development of the partnership with the provincial and river basin partnerships. This will also include theoretical studies and the implementation of IWRM in cooperation with relevant experts, organizations and institutions.

Challenge 4: GWP China will focus on the internal capacity building for its effective performance.

Action to be taken – Specify what will be done, by whom, when and where.	Progress markers – What changes in social actors do you hope to see over the next twelve months?
 (1) Regional Steering Committee/Council Meetings By GWP China Secretariat (Time & Place-pending confirmation) Activities: -organize 2nd term council meetings; -elect new council members; -develop strategies for fund-raising. 	The GWP China Council will have new members after election. The GWP China will further improve itself organizationally, managerially and operationally.
(2) Broadening and strengthening linkages with other IWRM actors By: GWP China	It can strengthen both internal and external relationship of GWP China. With more training for Secretariat staff, there will be more effective

Action to be taken – Specify what will be done, by whom, when and where.	Progress markers – What changes in social actors do you hope to see over the next twelve months?
 (Time & Place-pending confirmation) Activities: -exchange advanced knowledge and experiences with other partners; -make frequent contact with other organizations; -conduct professional trainings for provincial and river basin partners staff 	performance.
 (3) Participating in Yangtze River Forum, Yellow River Forum by Organizing Special Sessions By: GWP China (Time & Place-pending confirmation) Activities: -exchange knowledge and method towards water resources management of Yangtze River/Yellow River -communicate with partners and other organizations 	Deepened cooperation and mutual understanding between GWP China and other organizations and partners.
 (4) GWP and other international activities of GWP By: GWP China August 2009 -deepen cooperation between GWP China and other GWP partners; -increase mutual understanding with GWPO and other partners; -better measures of GWP China in light of GWP 2009-2013 Strategy 	GWP China is managed to enhance cooperation, relationship and communication with other partnerships at global, regional, country and local levels.
 (5) Participation in the 5th World Water Forum By: GWP China Time: 2009 MAR Place: Istanbul, Turkey -disseminate Chinese experience at IWRM practices at the forum; -learn from foreign counterparts about water governance, protection, sanitation, and so forth. 	It will further increase the interactive capability of GWP China in the international community.

RWP WORKPLAN

GWP Eastern Africa



This work plan is to be considered along with GWPO work plan and the 12 other regional work plans. The consolidation of these 14 documents provides the GWP 2009 Work Plan.



The GWP implementation framework and key related documents

Agendas	5 years Strategic Plans	
Global	X	-
CAM	X	
SAM	X	
CAR	X	
CEE	X	
CACENA	Х	
CHI	Х	
WAF	X	
EAF	Х	
SAF	X	Ī
CAF	X	
MED	X	
SAS	X	Ī
SEA	X	
Consolidated	GWP 2009-2013 Work	
	Program	

Entities	Annual Work Plans
GWPO (sec &TEC)	X
RWP CAM	Х
RWP SAM	Х
RWP CAR	Х
RWP CEE	Х
RWP CACENA	Х
RWP CHI	Х
RWP WAF	Х
RWP EAF	X
RWP SAF	Х
RWP CAF	Х
RWP MED	Х
RWP SAS	Х
RWP SEA	Х
GWP System	GWP annual Work
	Plan (consolidation)

Objectives, Outputs and Activities	Budget USD
Goal 1: Put integrated water resources management into practice. The focus is to help countries towards water security for sustainable	
national development, emphasizing good governance, appropriate infrastructure and sustainable financing.	
Output 1.1 Governments without effective policies and plans for water resources management and development produce and embed them into regional,	
national and sub-national development plans and financing strategies.	
1.1.1 Facilitate and support the implementation of national awareness programs on IWRM to meet MDGs and economic	
development prerogatives	6,000
1.1.2 Facilitate the situation analysis and modification of policies and management practices to achieve IWRM	5,000
1.1.3 Assist countries in the preparation of their Water Efficiency Plans	8,000
1.1.4 Advocate for inclusion of IWRM in country Poverty Eradication Action Plans, PRSPs as well as World Bank County	
Assistance Strategies	3,000
1.1.5 Partner with NBI, Lake Victoria Basin Commission, EAC and other RECs to identify opportunities for	
Transboundary investment	12,000
SUB TOTAL OUTPUT 1.1.	36,000
Output 1.2. Where policies and plans to develop water more effectively are in place, governments and stakeholders set roadmaps and financing strategies for their implementation at all levels.	
1.2.1 Facilitate regional seminars and capacity analysis sessions to identify how to implement IWRM-type policies, ensuring high level-political and wide stakeholder participation	12,000
1.2.2 Support capacity building for IWRM implementation and dialogue between line departments, local governments and civil society	8,000
1.2.3 Promote knowledge and lesson sharing between countries undertaking catchment management or decentralization	
policies	4,000
SUB TOTAL OUTPUT 1.2.	24,000
TOTAL OUTPUT 1	60,000
Goal 2: Address critical development challenges. The focus is to develop and advocate solutions to critical challenges to water security, such as climate change, growing urbanisation, resource degradation, food production and energy demands.	
Output 2.1 National and regional policy makers, civic organizations, water managers, and international development agencies take into account the linkages and develop solutions for climate change adaptation related to water resources.	

2.1.1 Hold 2 high-level policy workshops on transboundary waters and regional collaboration themes in collaboration with	
GTZ and others	8,000
2.1.2 Hold 2 middle-level policy workshops ensuring multi-disciplinary participants from competing government	
departments and support agencies	6,000
2.1.3 Facilitate dialogue on water governance in GWP-EnA countries	
	3,000
SUB TOTAL OUTPUT 2.1	16,000
Output 2.2 National and regional policy makers, civic organizations, water managers, and international development agencies address critical development	
challenges with an emphasis on food security, urbanisation and conflict resolution.	
2.2.1 Food, energy and water security- analyse physical and social constraints to sustainable water use and identify	
scenarios for meeting long-term development	15,000
2.2.2 Urbanization-Water footprint, demand for infrastructure, economic impact and opportunities	6,000
2.2.3 Conflict management	15,000
2.2.4 Gender mainstreaming in water	8,000
SUB TOTAL OUTPUT 2.2	44,000
TOTAL OUTPUT 2	60,000
Goal 3: Reinforce knowledge sharing and communications. The focus is to develop capacity for knowledge-sharing and promote a dynamic communications culture that supports better water management.	
Output 3.1. Stakeholders, including government, NGOs, private sector and youth have increased access to relevant and practical knowledge and increased	
capacity to share that knowledge.	
<i>capacity to share that knowledge.</i> 3.1.1 Organize regional conferences and workshops in partnership with WSP, RELMA, NBI on IWRM issues	12,000
	12,000 8,000
3.1.1 Organize regional conferences and workshops in partnership with WSP, RELMA, NBI on IWRM issues 3.1.2 Establish, formalize and operationalize alliances for various pertinent themes with IWMI, IUCN, NBI, LVBDC and Cap-Net	8,000
3.1.1 Organize regional conferences and workshops in partnership with WSP, RELMA, NBI on IWRM issues 3.1.2 Establish, formalize and operationalize alliances for various pertinent themes with IWMI, IUCN, NBI, LVBDC and Cap-Net 3.1.3 Support active participation in national and regional dialogues on initiatives for poverty and water, energy and food,	8,000 15,000
3.1.1 Organize regional conferences and workshops in partnership with WSP, RELMA, NBI on IWRM issues 3.1.2 Establish, formalize and operationalize alliances for various pertinent themes with IWMI, IUCN, NBI, LVBDC and Cap-Net 3.1.3 Support active participation in national and regional dialogues on initiatives for poverty and water, energy and food, Sub-Total output 3.1	8,000
3.1.1 Organize regional conferences and workshops in partnership with WSP, RELMA, NBI on IWRM issues 3.1.2 Establish, formalize and operationalize alliances for various pertinent themes with IWMI, IUCN, NBI, LVBDC and Cap-Net 3.1.3 Support active participation in national and regional dialogues on initiatives for poverty and water, energy and food,	8,000 15,000 35,000
3.1.1 Organize regional conferences and workshops in partnership with WSP, RELMA, NBI on IWRM issues 3.1.2 Establish, formalize and operationalize alliances for various pertinent themes with IWMI, IUCN, NBI, LVBDC and Cap-Net 3.1.3 Support active participation in national and regional dialogues on initiatives for poverty and water, energy and food, Sub-Total output 3.1 Output 3.2. GWP embeds a communications culture across the Partnership, and stakeholders at all levels take up strategic information and key messages. 3.2.1 Develop a communication plan for region and CWPs	8,000 15,000 35,000 6,000
3.1.1 Organize regional conferences and workshops in partnership with WSP, RELMA, NBI on IWRM issues 3.1.2 Establish, formalize and operationalize alliances for various pertinent themes with IWMI, IUCN, NBI, LVBDC and Cap-Net 3.1.3 Support active participation in national and regional dialogues on initiatives for poverty and water, energy and food, Sub-Total output 3.1 Output 3.2. GWP embeds a communications culture across the Partnership, and stakeholders at all levels take up strategic information and key messages. 3.2.1 Develop a communication plan for region and CWPs 3.2.2 Prepare communication and publicity material for web and print	8,000 15,000 35,000 6,000 25,000
3.1.1 Organize regional conferences and workshops in partnership with WSP, RELMA, NBI on IWRM issues 3.1.2 Establish, formalize and operationalize alliances for various pertinent themes with IWMI, IUCN, NBI, LVBDC and Cap-Net 3.1.3 Support active participation in national and regional dialogues on initiatives for poverty and water, energy and food, Sub-Total output 3.1 Output 3.2. GWP embeds a communications culture across the Partnership, and stakeholders at all levels take up strategic information and key messages. 3.2.1 Develop a communication plan for region and CWPs	8,000 15,000 35,000 6,000

Goal 4: Build a more effective network. The focus is to enhance the network's resilience and effectiveness, with stronger partnerships, good	
governance, performance measurement for learning and financial sustainability.	
Output 4.1. GWPO and the Regional Water Partnerships undertake a change process to improve organisation and management and streamline financial, administrative and governance structures across the Partnerships. GWPO and the RWPs fully incorporate an Outcome Mapping approach as a way to plan, monitor and evaluate the success of yearly work plans.	
4.1.1 Negotiate with NBI about streamlining GWP financial operations and reporting system	3,000
4.1.2 Capacity development for regional Steering Committee members on needs of the partnership and roles in governance	15,000
4.1.3 Identify and recruit high quality technical committees to support regional and country work	7,000
4.1.4 Intensive training on outcome mapping for Regional SC and selected partners	40,000
4.1.5 Develop and implement a quality membership recruitment strategy at country level	5,000
4.1.6 Implement membership drive strategy in selected countries	10,000
SUB TOTAL OUTPUT 4.1.	85,000
Output 4.2. GWP EnA and Country Water Partnerships access new and diverse sources of funding	
4.2.1 Develop a long term sustainability strategy for the RWP	8,000
4.2.2 Train and create a system for monitoring the CWPs on programme development and fundraising	5,000
4.2.3 Develop a list of communication products to support fundraising efforts	3,000
4.2.4. Meetings with funding agencies in various countries (DfID, Danida, Sida,)	9,000
SUB TOTAL OUTPUT 4.2.	25,000
TOTAL OUTPUT 4	110,000
Grand Total Core budget 2009	300,000

RWP WORKPLAN

GWP Mediterranean



This work plan is to be considered along with GWPO work plan and the 12 other regional work plans. The consolidation of these 14 documents provides the GWP 2009 Work Plan.



The GWP implementation framework and key related documents

Agendas	5 years Strategic Plans	
Global	X	
CAM	X	
SAM	X	
CAR	X	
CEE	X	
CACENA	X	
CHI	X	
WAF	X	
EAF	X	
SAF	X	
CAF	X	
MED	X	
SAS	X	
SEA	X	
Consolidated	GWP 2009-2013 Work	
	Program	

Entities	Annual Work Plans
GWPO (sec &TEC)	X
RWP CAM	Х
RWP SAM	Х
RWP CAR	Х
RWP CEE	Х
RWP CACENA	Х
RWP CHI	Х
RWP WAF	Х
RWP EAF	Х
RWP SAF	Х
RWP CAF	Х
RWP MED	X
RWP SAS	Х
RWP SEA	Х
GWP System	GWP annual Work
	Plan (consolidation)

The Work Plan 2009 will be the first yearly operational plan of the new Strategy. It focuses:

- on priority Mediterranean themes where GWP-Med can make a difference with its activity,
- on regional processes where GWP-Med input can contribute substantially to the needed developments,
- on follow up and expansion of successful on-going activities / processes,
- on issues and collaborations that can have multiplier effects and hopefully, will lead to long term collaborations, projects and new financial resources.

The new Regional Strategy and Work Plan aim to:

- Respond to the GWP global objectives and orientations for action, with particular emphasis to themes of high regional importance.
- Respond to the Mediterranean priorities as these are identified by the partnership and shaped by directions provided in legitimate international and regional policy conferences and related processes by:

- Continuing and enlarging the initiatives undertaken in previous years while securing the smooth continuation of already running Outputs and Activities having a multi-year term.

- Tackling new issues of Mediterranean importance, promoting IWRM at the regional, national, local and transboundary levels.

- Solidify and expand GWP-Med, working towards its financial sustainability.
- Establish synergies with international, regional and national partners and initiatives.

The vast majority of the fields of action in the Work Plan 2009 have to do with established GWP-Med processes which are either advanced or in the pipeline, with secured funding or with considerable chances for successful fundraisin and with enough evidence of the needed implementation capacity from the GWP-Med partners' side.

Among other important processes, GWP-Med acts as:

- Secretariat of the **Mediterranean Component of the EU Water Initiative** (MED EUWI, 2003 - ongoing), led by the government of Greece and supported also by the European Commission. MED EUWI aims to assist achieve the water-related MDGs and WSSD targets in the non-EU member states of the Mediterranean (www.minenv.gr/medeuwi)

More specifically, Country Policy Dialogues are on-going in Egypt (with emphasis on financing strategies to assist the new Egyptian Master Plan on Water and Wastewater) and Lebanon (with emphasis on updating the National Water Plan and elaborating the National IWRM Plan). Following formal requests, activities on targeted issues of IWRM planning are currently (2008) explored in Syria (IWRM planning), Palestine (water governance), Jordan (water governance) and Morocco (non-conventional water resources). Regional activities include elaborating assessments and guidelines on water issues linked with the MDGs and WSSD targets as well as the organization of regional events.

- Technical facilitator of the **Rabat Declaration on National IWRM Planning in North Africa** (2006 – ongoing), in cooperation with the African Development Bank, African Water Facility and UNEP Collaborating Centre on Water and Environment. The Declaration was adopted at the Rabat Seminar, in 2006, that was hosted by the government of Morocco. The Seminar discussed progress, gaps and solutions for IWRM planning in North African countries and Mauritania.

Follow up activities are being carried out in Libya with emphasis on advancing institutional settings for IWRM.

- Technical facilitator of the joint **Petersberg Phase II** / **Athens Declaration Process** (2005-ongoing) on promoting transboundary water resources management in Southeastern Europe, led by the governments of Germany, Greece and the World Bank and assisted by GEF IW:LEARN (<u>www.watersee.net</u>). Emphasis is on building capacity of decision makers and stakeholders on targeted related issues while new emerging activities focus on IWRM planning at the local (transboundary) level.

- Activity Leader in the **Petersberg 'Africa' process** with emphasis on dialogue activities among Parliamentarians and Media on transboundary water resources issues (2008-2010), together with UNDP, GEF, GWP East Africa, InWent, UNESCO, etc.

- Lead of the **IWRM Component of the GEF Strategic Partnership for the Mediterranean Large Marine Ecosystems** (2008-2011) with emphasis on catalytic actions for IWRM planning in Mediterranean Countries (<u>http://www.medsp.org/</u>).

- Leader of the Working Group on Shared Water Resources Management of the Joint Process between the EU Water Framework Directive and the Mediterranean Component of the EU Water Initiative (www.emwis.net).

The above processes are reflected in the Work Plan 2009, with a related budget. Moreover, several other on-going processes are serviced with activities while other lines of action provide opportunities for expansion in more fields of GWP relevance.

It is important to note that all Activities are expected to raise matching funds for their proper implementation. This is primarily the responsibility of the Activity Leader partners and the GWP-Med Secretariat which coordinates fundraising activities with the assistance of the Chair.

The outline of the Work Plan 2009 contains a budget distribution per Output and Activity and provides indication on content. The overall Work Plan 2009 will be elaborated in more detailed and a narrative version will be produced.

Moreover, the new GWP-Med Strategy 2009-2013 will be extensively discussed with partners and collaborators by the end of 2008 and shall be finalized in the beginning of 2009.

Management system

The GWP-Med Partnership Council has the overall responsibility for deciding on the Strategy and annual Work Plans, provide guidance during implementation, secure good delivery of products and transparent handling of finances. The Strategy and Works Plans are also presented to the Membership Platform for comments.

Activities can be proposed and led by GWP-Med Partners and the Secretariat. In order to become Activity Leaders, GWP-Med Partners have to fulfil certain criteria including competence, capacity and co-financing.

The Secretariat, apart from its administrative tasks, is the direct initiator of key GWP-Med processes where several GWP-Med and other partners participate. Implementation of activities is assisted by a variety of partners in the region and abroad. Effective synergies with processes and organisations are sought for the execution of agreed actions.

	GWP Funds Total	GWP Core Budget	Additional GWP Funds	Locally Raised Funds Secured
TOTAL STRATEGIC GOAL 1-4	881,800	233,800	4,000	644,000
Locally raised funds not secured	0			
Expected in kind contributions	30,000			
Actual in kind contributions	0			
STRATEGIC GOALS Strategic Goal 1: Put integrated water resources management into practice	GWP Funds Total	GWP Core Budget	Additional GWP Funds	Locally Raised Funds Secured
Description of Activities	0	0	0	0
1 Regional activities and national dialogues for				
IWRM and WSS - Mediterranean Component of				
the EU Water Initiative	260,000	0	0	260,000
2 Catalytic actions for IWRM planning at national	60,000	0	0	60,000

and local level - GEF Strategic Partnership for				
Mediterranean Large Marine Ecosystems				
3 Integrated transboundary water resources				
management - Petersberg Phase II / Athens				
Declaration Process	80,000	0	0	80,000
SUM STRATEGIC GOAL 1	400,000	0	0	400,000

Strategic Goal 2: Address critical development challenges	GWP Funds Total	GWP Core Budget	Additional GWP Funds	Locally Raised Funds Secured
Description of Activities	0	0	0	0
1 Integrated groundwater resources management	23,000	8,000	0	15,000
2 Water, food and environmental Interaction	23,000	8,000	0	15,000
3 Climate change adaptation	23,000	8,000	0	15,000
SUM STRATEGIC GOAL 2	69,000	24,000	0	45,000

Strategic Goal 3: Reinforce knowledge sharing and communications	GWP Funds Total	GWP Core Budget	Additional GWP Funds	Locally Raised Funds Secured
Description of Activities	0	0	0	0
1 Knowledge sharing and dialogue among				
Parliamentarians (COMPSUD) and among Media				
(COMJEST) - Petersberg Africa	43,000	8,000	0	35,000
2 Promote education for IWRM - Mediterranean				
Education Initiative for Environment and				
Sustainability	23,000	8,000	0	15,000
3 Pilot application and knowledge sharing on non- conventional water resources - Coca Cola HBC	80,000	0	0	80,000
4 Mediterranean Session at the 5th World Water				
Forum	28,000	8,000	0	20,000
5 Thematic and inter-disciplinary sharing of				
experiences among stakeholders	30,000	9,000	0	21,000
SUM STRATEGIC GOAL 3	204,000	33,000	0	171,000

Strategic Goal 4: Build a more effective network	GWP Funds Total	GWP Core Budget	Additional GWP Funds	Locally Raised Funds Secured
Description of Activities	0	0	0	0
1 Promote Country Water Partnerships	20,000	10,000	0	10,000
2 Reporting and outcome mapping	4,000	0	4,000	0
Running costs Secretariat (Region and Country):	0			
Staff costs Secretariat (salaries, social security etc)	70,000	70,000	0	0
Office running costs	20,000	10,000	0	10,000
Audit fees	4,000	4,000	0	0
Regional Steering Committee/Council Meetings	20,000	20,000	0	0
Chair fees	11,000	11,000		
Annual Consulting Partners Meeting	14,500	14,500	0	0
Regional Partners Meeting	0	0	0	0
Regional publications	0	0	0	0
Financial costs (exchange rate differences, bank				
charges etc)	1,300	1,300	0	0
Other costs (secretariat travel, consultants,				
honoraria, etc)	28,000	28,000	0	0
Host Institution fees	16,000	8,000	0	8,000
SUM STRATEGIC GOAL 4	208,800	176,800	4,000	28,000




Agendas	5 years Strategic Plans
Global	X
CAM	X
SAM	X
CAR	X
CEE	X
CACENA	X
CHI	X
WAF	X
EAF	X
SAF	X
CAF	Х
MED	X
SAS	X
SEA	X
Consolidated	GWP 2009-2013 Work
	Program

Entities	Annual Work
	Plans
GWPO (sec &TEC)	X
RWP CAM	X
RWP SAM	X
RWP CAR	X
RWP CEE	X
RWP CACENA	X
RWP CHI	X
RWP WAF	X
RWP EAF	X
RWP SAF	Х
RWP CAF	X
RWP MED	Х
RWP SAS	X
RWP SEA	X
GWP System	GWP annual Work
	Plan (consolidation)

	GWP Funds Total EURO	GWP Core Budget EURO	Additional GWP Funds EURO	Locally Raised Funds Secured EURO
TOTAL STRATEGIC GOAL 1-4	1,314	223	505	586
Locally raised funds not secured				
Expected in kind contributions				
Actual in kind contributions	_			
STRATEGIC GOALS				
Strategic Goal 1: To apply and implement IWRM principles and practices to support national development priorities (IWRM and socio-economic growth and development)	GWP Funds Total EURO	GWP Core Budget EURO	Additional GWP Funds EURO	Locally Raised Funds Secured EURO
Description of Activities				
1 Regional Pawd plus Support to Mozambique and Swaziland develop national				
IWRM/WE Plans	334	-	334	-
2 Support Botswana and Namibia national IWRM planning processes	7	-	7	-
3 Support SADC in Transboundary Water Resources Management Capacity				
Building - shared watercourses protocol (GTZ)	186	-	-	186
4 Participate in SADC Water Ministers Meetings - support SADC	2	2	-	-
5 Facilitate inter-regional collaboration - Pan-Africa AMCOW	3	3	-	-
SUM STRATEGIC GOAL 1	533	6	341	186

Strategic Goal 2: To use IWRM approaches effectively to address adaptation to climate change and other emerging challenges at the national, regional and global levels	GWP Funds Total EURO	GWP Core Budget EURO	Additional GWP Funds EURO	Locally Raised Funds Secured EURO
Description of Activities				
1 GWPSA support to Istanbul - Africa and Global preparations WWF5	6	6	-	-

2 COP member capacity development on adaptation - importance of 'water' -				
towards COP15 (PAWD Cap bldg)	24	-	24	-
3 SADC Multi-stakeholder Dialogue 2009	59	-	-	59
4 Climate Change adaptation - link NAPA	76	-	76	-
SUM STRATEGIC GOAL 2	165	6	100	59

Strategic Goal 3: To generate and share knowledge on sustainable water resources management principles and practices among all stakeholders.	GWP Funds Total EURO	GWP Core Budget EURO	Additional GWP Funds EURO	Locally Raised Funds Secured EURO
Description of Activities				
1 Documenting IWRM status in SADC - and IWRM lessons learnt (AfDB)	181	-	-	181
2 Finalise IWRM lessons learnt contract - Danida	14	-	-	14
3 Implement specific ToolBox activities - proposal based	23	-	23	-
4 Implement Knowledge Management and Capacity development Strategies	3	3	-	-
5 Co organise and host the 10th annual WARFSA/WATERNET/GWPSA				
Symposium	14	14	-	-
6 Support the Zambezi Annual Stakeholder Conference 2009	7	7	-	-
SUM STRATEGIC GOAL 3	242	24	23	195

Strategic Goal 4: To increase the visibility and sustainability of the GWP network and its independent platform to build coherence and viable internal and external alliances	GWP Funds Total EURO	GWP Core Budget EURO	Additional GWP Funds EURO	Locally Raised Funds Secured EURO
Description of Activities				
1 Host 2 Steering Committee meetings				
2 GWPSA Chair support in 2009				
3 GWPSA Consulting Partners Meeting 2009 & OM capacity dev (Sida)				
4 Finalise development of the GWPSA Strategic Business Plan and 5-year				
programme (Sida)	68		-	68
5 Implement Partnership Development Strategy	3	3	-	-

6 Implement Communications and Marketing Plan	3	3	-	-
7 Implement fund raising and sustainability strategy - secure funds for 5 year				
GWPSA programme	3	3	-	-
8 Operational support to CWPs (towards strengthening 10cwps x 5)	14	14	-	-
9 GWPSA Participation in Global CP 2009				
10 Office Operations				
11 Regional Network support				
Running costs Secretariat (Region and Country):				
Staff costs Secretariat (salaries, social security etc)	67	67	-	-
Office running costs	29	29	-	-
Audit fees	9	2	5	2
Regional Steering Committee/Council Meetings	26	26	-	-
Annual Consulting Partners Meeting	7	7	-	-
Regional Partners Meeting	48	14	-	35
Regional publications	3	3	-	-
Financial costs (exchange rate differences, bank charges etc)	2	1	1	-
Other costs	-	-	-	-
Host Institution fees	91	16	35	41
SUM STRATEGIC GOAL 4	374	187	41	146



GWP South America



The GWP implementation framework and key related documents

RWP

WORKPLAN

Agendas	5 years Strategic Plans
Global	X
CAM	X
SAM	X
CAR	X
CEE	X
CACENA	X
CHI	X
WAF	X
EAF	X
SAF	X
CAF	X
MED	X
SAS	X
SEA	X
Consolidated	GWP 2009-2013 Work
	Program

Entities	Annual Work Plans
GWPO (sec &TEC)	X
RWP CAM	X
RWP SAM	Х
RWP CAR	X
RWP CEE	Х
RWP CACENA	Х
RWP CHI	X
RWP WAF	X
RWP EAF	X
RWP SAF	X
RWP CAF	X
RWP MED	X
RWP SAS	X
RWP SEA	X
GWP System	GWP annual Work
	Plan (consolidation)

	GWP Funds Total	GWP Core Budget	Additional GWP Funds	Locally Raised Funds Secured
TOTAL	210,000	200,000	10,000	0
Locally raised funds not secured	0			
Expected in kind contributions	0			
Actual in kind contributions	0			

STRATEGIC GOALS

Strategic Goal 1: To apply and implement IWRM principles and practices to support national development priorities	GWP Funds Total	GWP Core Budget	Additional GWP Funds	Locally Raised Funds Secured
1.1 Los tomadores de decisiones de los gobiernos incorporan los principios de la GIRH en su quehacer político y técnico, de modo a dotar a sus países con un marco institucional, normativo y de planificación obtenido a través de procesos de diálogo transectoriales, participativos y transparentes que aseguren una normatividad adecuada a las diversas realidades así como la regulación necesaria para una gestión integrada y sostenible del recurso hídrico como un factor esencial del desarrollo.				
South American Seminar on Water Financing (Follow up to 2008's IWRM				
Seminar + EUWF)	30,000	30,000	0	0
	0		0	0
PER- General Assembly and other activities under SG 1, 2 and 3	6,500	6,500	0	0
ARG- General Assembly and other activities under SG 1, 2 and 3	6,500	6,500	0	0
BRA- General Assembly and other activities under SG 1, 2 and 3	6,500	6,500	0	0
URU- General Assembly and other activities under SG 1, 2 and 3	6,500	6,500	0	0
VEN- General Assembly and other activities under SG 1,2 and 3	6,500	6,500	0	0
Activity 2	0	0	0	0
1.2 Las organizaciones de cuencas y asociaciones de usuarios involucradas directamente en la gestión y el uso del agua conocen, incorporan, adoptan y difunden buenas prácticas de GIRH en sus actividades y procesos de				

planificación. La asignación y distribución del agua entre los diversos usos es basada en la disponibilidad y demanda reales, a través de procesos				
participativos y de construcción de consensos con criterios de equidad social y				
sostenibilidad ambiental.				
Activity 1	0	0	0	0
1.3 Los órganos legislativos, ministerios de relaciones exteriores y entidades				
políticas regionales han modernizado los instrumentos legales y han				
incorporado los principios de GIRH en los acuerdos o normas que los rigen así				
como en el marco legislativo nacional.	0			
Activity 1	0	0	0	0
1.4 El área del Derecho Internacional Público ha logrado consensos sobre la				
GIRH en cuencas compartidas, solucionado aspectos jurídicos relacionados				
con la soberanía nacional y logrado la armonización de sistemas jurídicos				
diversos. Sobre dichos consensos se desarrollarán "Hojas de Ruta" que				
definan los pasos a seguir para el diseño, la validación y la implementación de				
la Estrategia de GIRH en las grandes cuencas compartidas de América del Sur				
(Amazonas, Orinoco, La Plata, entre otras).				
Activity 1	0	0	0	0
1.5 Los organismos de financiamiento coordinarán sus acciones con los				
gobiernos para proveer los recursos necesarios, en forma y oportunidad, que				
permitan apoyar el financiamiento de iniciativas con un enfoque de GIRH,				
basadas en criterios de equidad social y sostenibilidad ambiental, y				
contribuirán con la instrumentación de medidas que permitan su financiamiento				
sostenible.				
Activity2	0	0	0	0
SUM STRATEGIC GOAL 1	62,500	62,500	0	0

Strategic Goal 2: To use IWRM approaches effectively to address adaptation to climate change and other emerging challenges at the national, regional and global levels	GWP Funds Total	GWP Core Budget	Additional GWP Funds	Locally Raised Funds Secured
2.1 Los Gobiernos y entidades políticas regionales establecerán mecanismos de				
coordinación y generación de conocimiento para considerar los riesgos				

coordinación y generación de conocimiento para considerar los riesgos

existentes en los procesos de planificación de GIRH, y para la formulación de políticas y planes relacionados con los desafíos emergentes a nivel global, principalmente el cambio climático (retroceso de los glaciares, aumento de los riesgos naturales como inundaciones y sequías entre otros). Asimismo serán considerados otros desafíos, tales como la expansión de la minería, los biocombustibles, el aumento de las áreas cocaleras y el consecuente incremento de la producción de cocaína en lo que se refiere al impacto de estas actividades sobre los recursos hídricos tanto a nivel regional como local.				
Activity 1	0	0	0	0
2.2. El sector académico apoya activamente procesos de toma de decisiones relacionados con los desafíos generados por el cambio climático y otros que afecten el uso sostenible de los recursos hídricos, de modo a asegurar su fundamentación en el conocimiento científico y técnico. Para ello la academia priorizará investigaciones enfocadas en temas relevantes (i.e. modelos climáticos e hidrológicos a nivel de cuencas), participará en la sensibilización de tomadores de decisiones y desarrollará procesos formativos interdisciplinarios.				
Activity 1	0	0	0	0
SUM STRATEGIC GOAL 2	0	0	0	0

Strategic Goal 3: To generate and share knowledge on sustainable water resources management principles and practices among all stakeholders.	GWP Funds Total	GWP Core Budget	Additional GWP Funds	Locally Raised Funds Secured
3.1 Consejos de Ciencia y Tecnología e instituciones educativas promueven el				
desarrollo de políticas nacionales de ciencia y tecnología donde se buscarán niveles de excelencia en la investigación y desarrollo de la GIRH en la región				
(especialmente en las áreas donde existen vacíos de conocimiento y necesidad				
de actualización científica a nivel regional) y fomentan la educación formal				
orientada a la ingeniería y ciencias naturales haciendo especial hincapié en los				
aspectos territoriales, económicos, sociales, antropológicos, políticos y éticos de				
la gestión integrada del agua.				
Activity 1	0	0	0	0

3.2 Los organismos de financiamiento facilitan los recursos necesarios para				
fomentar los proyectos científicos y emprendimientos tecnológicos de carácter				
multi e interdisciplinario.				
Activity1	0	0	0	0
3.3 Los profesionales de la comunicación están sensibilizados sobre los desafíos				
planteados por la GIRH, comunican a la población los conocimientos de los				
enfoques y prácticas para la gestión sostenible de los recursos hídricos,				
fomentando la participación ciudadana y el control social en políticas, planes y				
legislaciones de GIRH.				
Activity 1. Website, newsletter and other communications	4,000	4,000	0	0
Activity2. Latin American workshop for journalists (+ IDB)	11,000	11,000	0	0
3.4 Las organizaciones de capacitación, enseñanza e investigación incorporan				
el enfoque de GIRH dentro de sus programas y facilitan el intercambio entre				
expertos regionales y organismos relevantes en materia de recursos hídricos				
para asegurar la divulgación de los resultados de investigaciones, estudios y				
experiencias.				
ToolBox	10,000	0	10,000	0
SUM STRATEGIC GOAL 3	25,000	15,000	10,000	0

Strategic Goal 4: To increase the visibility and sustainability of the GWP network and its independent platform to build coherence and viable internal and external alliances	GWP Funds Total	GWP Core Budget	Additional GWP Funds	Locally Raised Funds Secured
4.1 Los miembros del CD (CWPs) y el Secretariado Regional participa				
activamente de la implementación de acciones en todos los niveles e es				
comprometida con la visión, misión y los valores de GWP Sudamérica.				
Participation of 5 GWP members in the CP	13,000	13,000	0	0
Regional SC meetings	13,000	13,000	0	0
Activity 3	0	0	0	0
Activity 4	0	0	0	0
4.2 La membresía adopta una actitud proactiva hacia las iniciativas y procesos impulsados por sus respectivas asociaciones nacionales y por GWP				
Sudamérica, contribuyendo a la expansión de la red y a la diseminación de los				

principios de la GIRH				
Accreditation process of Chile, Paraguay, Ecuador and Colombia	13,000	13,000	0	0
Staff costs Secretariat (salaries, social security etc)	54,000	54,000	0	0
Office running costs	4,000	4,000	0	0
Audit fees	5,000	5,000	0	0
Financial costs (exchange rate differences, bank charges etc)	500	500	0	0
Regional Host Institution fees	20,000	20,000	0	0
SUM STRATEGIC GOAL 4	122,500	122,500	0	0



RWP WORKPLAN

GWP South Asia

This work plan is to be considered along with GWPO work plan and the 12 other regional work plans. The consolidation of these 14 documents provides the GWP 2009 Work Plan.



Agendas	5 years Strategic Plans
Global	X
CAM	X
SAM	X
CAR	X
CEE	X
CACENA	X
CHI	X
WAF	X
EAF	X
SAF	X
CAF	X
MED	X
SAS	X
SEA	X
Consolidated	GWP 2009-2013 Work
	Program

Entities	Annual Work
	Plans
GWPO (sec &TEC)	Х
RWP CAM	Х
RWP SAM	Х
RWP CAR	Х
RWP CEE	Х
RWP CACENA	Х
RWP CHI	Х
RWP WAF	Х
RWP EAF	Х
RWP SAF	Х
RWP CAF	Х
RWP MED	Х
RWP SAS	X
RWP SEA	Х
GWP System	GWP annual Work
	Plan (consolidation)

Introduction: The GWP-SAS region will give emphasis on Climate Change, Efficient Water Use through water productivity and using water saving technologies, water governance, capacity building and awareness programmes and partnership building and will take series of dialogues on various issues of water for policy reform, enacting water law and financing of IWRM projects.

Activity	Action to be taken – Specify what will be done, by whom, when and where.	Progress markers – What changes in social actors do you hope to see over the next twelve months?
Dialogue on water policy, institutional reform , legislation and financing for IWRM projects.	 SriLanka Water Partnership will hold dialogue and workshop on exchange of information and experience on water laws and policies among the ministries. It will review of current stalemate and facilitate the restarting the policy process. It will provide forum at national level for considering options/models from existing ones for setting up an institutional mechanism for water decisions including arbitration or disputes. Pakistan Water Partnership will hold a series of dialogues on policy reform. multistakeholders dialogue involving national and provincial governments on legislation and policy formulation and institutional reforms in Islamabad and two province Karachi and Lahore. Facilitate WASAs to hold a dialogue on inter-sectoral policy formulation for water supply and sanitation in three provinces (Quetta, Karachi and Peshawar). Multistakeholders dialogue on intersectoral policy formulation on climate and disaster management with the help of environmental NGOs and academia. Dialogue on financing IWRM projects in Islamabad and two province (Karachi and Lahore) 	Single water policy and law in SriLanka by 2010. Pakistan Government convinced to enact laws and frame policy for institutional reforms and policies on adaptation plan for climate change and disaster management are in place. In Bangladesh and Pakistan a financial mechanism is evolved to meet financial requirement of IWRM projects.

Strategic Goal #1: To apply and implement IWRM principles and practices to support national development priorities

	Bangladesh Water Partnership will hold a dialogue on financing IWRM projects in Bangladesh. They will involve core water organisations like Bangladesh Water Development Board, LGED, WARPO, IWM, CEGIS and invite the donors in the water sector to find the barriers for financing IWRM projects.	
Local/basin level action to implement IWRM		Trained local people in Nepal to contribute to prepare water master plan with focus on IWRM in line with National Water Resources Strategy and Plan and ensured water governance through their participation in the national strategy and plan. Central Environmental Authority, Geological Survey and Mines Bureau, Provincial, District and local authorities in SriLanka monitor and regulate effectively. Police/legal action on illegal river sand mining enforced.

Facilitating Regional Cooperation on transboundary water management	Bangladesh Water Partnership will facilitate the Abu Dhabi Dialogue and Abu Dhabi Knowledge Forum to make the initiative forward taken by the World Bank for regional cooperation on transboundary water. It will work with CEGIS, IWM, BWDB and WARPO to assist the Abu Dhabi Knowledge Forum website development for free flow of Data and work with ICIMOD to get data in the website from India specially. It will participate in next Abu Dhabi Dialogue and hold a consultation on the issue on Bangladesh's stand.	Advancement on the action on regional cooperation on transboundary water and ensuring sharing of hydro-meteorological data among the three countries (India, Nepal and Bangladesh).
Capacity Building on IWRM	 Bangladesh Water Partnership as its regular programme will undertake TOT on IWRM by CEGIS to build capacity of water professional for better understanding of IWRM principles and practices for its implementation India Water Partnership will collect the local wisdom on IWRM from its partners organisations at local level and other NGOs and undertake a training programme for the group who are no conversant with the local wisdoms on IWRM. SriLanka will organise and build capacity of non state stakeholders to secure their representation in the umbrella coordinating body to ensure all interests to implement IWRM. Bhutan Water Partnership will hold an awareness training to make people aware of "water" as a fast depleting natural resource and educate community people about the importance of clean drinking water and sanitation for better implementation of IWRM. 	Trained water professionals on IWRM contributing to implement IWRM in the field through various water projects in Bangladesh. Local Wisdom on IWRM are documented and shared in India among water stakeholders. No-state stakeholders being trained on IWRM complement to implement IWRM effectively. Knowledge on water scarcity and IWRM among the community people better help understand the water projects for successful implementation.

<u>Strategic Goal #2</u>: To use IWRM approaches effectively to address adaptation to climate change and other emerging challenges at the national, regional and global levels

Activity	Action to be taken – Specify what will be done, by whom, when and where.	Progress markers – What changes in social actors do you hope to see over the next twelve months?
Coping with climate variability and climate change through partnership.	 Bangladesh, India, Pakistan and Nepal jointly will implement this regional programme for coping with climate variability and climate change through partnership. They will involve the basin level organisation to take local initiative on this, national level organisation for national action and regional level organisations working in the sector of climate change for regional action. Each country will undertake: Basin Level Activities: Multi-stakeholders consultation in identifying coping strategies to reduce the impacts of climate variability and change on water resources and integrated water resources management and focused on localised, highly specific challenges ranging from early warning systems to awareness raising and education. Consultation on present status of incorporation of adaptation to climate change in national development plans under integrated water resources management in a country and influence for its incorporation through multistakeholders consultation. 	 Local knowledge for improved adaptation to current climate variability and climate change are in place to help design national development plans under integrated water resources management. Influencing the change in the policy of the governments to incorporate adaptation to climate change in the national development plans under integrated water resources management. Sharing of knowledge, information and experience in improved coping strategies for adaptation to climate variability and climate change.

	3. Regional Level Activities:One kick off meeting in India at regional level to identify a common framework to carry out the regional programme.A regional level workshop in Pakistan for sharing of knowledge, information and experience how to better cope with climate variability and climate change through partnership.	
Promoting efficient use of water through water productivity and water saving technologies	IWP in association with Indian Council of Agricultural Research (ICAR) and other Government and Non- government Organizations will carry out research and documentation of low cost water saving technology. It will review research on electricity, diesel - substitute possibilities in use of low cost water saving technologies, including those used in pumping of ground water. It will also collaborate with research organizations and NGOs on innovative methods used in sanitation in poor/slum colonies of urban and peri-urban areas.	In India interest generated in relevant technologies of collaborating scientist as well as farmers, particularly in rain fed areas. Attention attracted of policy makers regarding fuel price policy and subsidy. Awareness raised among slum dwellers about the importance of water saving technologies used in sanitation and the need for their involvement in maintenance of these assets Enhance productivity per unit of land and water using IWRM principles ensured in Pakistan, SriLanka, Bhutan and India through pilot local level actions and shared knowledge and success stories among the countries.
	Pakistan Water Partnership carried out a regional programme on water productivity involving Bhutan, SriLanka and Pakistan. A regional meeting was held in Bhutan in early 2007 for planning of the programme. Now country activities need to be conducted in Bhutan and SriLanka under the programme. Bangladesh likes to join the programme and it has allocated USD 1000 from its core budget for the activity to link up the programme and some	

additional fund will be arranged by CEGIS (implementing agency for Bangladesh activity). Pakistan Water Partnership has planned to hold a regional consultation during Oct-Dec, 2008 soon after completion of the three country activities (SriLanka, Bangladesh and Bhutan). Bangladesh will undertake an activity by CEGIS to increase productivity by participatory water management and principles of IWRM at the tail end of FSG-8 canal of Ganges Kopadak Project under Gorai River Area Water Partnership as local action. SriLanka and Bhutan are yet to
 identify local action under the regional activity. Local action under the regional programme: Identify innovative interventions those are replicable and have successfully enhanced water productivity in terms of per unit of land and per unit of water in the regional countries. National Level action: Facilitate policy dialogues for improved management of land, ground and surface water resources for increased productivity with focus on poor farmers at various levels (document country experiences).
 Regional Level Action: Exchange of success stories for local actions in the participating regional countries, keeping in view their respective agro-climatic conditions.

	• Identifying generic regional issues and work out plans of action for addressing them e.g. knowledge sharing, gender participation.	
Promoting RBO Concept for effective implementation of IWRM	RBO concept for water governance and effective implementation of IWRM among India, Bangladesh and Pakistan through a regional workshop to move the RBO	RBOO concepts could effectively be taken forward and followed in India, Bangladesh and Pakistan for effective implementation of IWRM and convince the policy makers about the concepts lateron as follow up programme.
Ground Water Regulation	· · ·	Improved working efficiency of farmers and agricultural productivity

<u>Strategic Goal #3</u>: To generate and share knowledge on sustainable water resources management principles and practices among all stakeholders.

Activity	Action to be taken – Specify what will be done, by whom, when and where.	Progress markers – What changes in social actors do you hope to see over the next twelve months?
Sharing of IWRM knowledge and principles among all stakeholders.	Pakistan Water Partnership will facilitate workshop providing information on IWRM practices with due importance given to legal, policy and institutional reforms, climate change adaptation, protection of water quality and efficient management of water in Peshwar and Hyderabad.	IWRM knowledge and principles expanded among all water stakeholders including media, youth and gender in all countries. Knowledge created on climate change in Nepal through a case study.
	Conduct community meetings to enlighten the farmers on the merits of drip, ridge and furrow irrigation and planning of agro-diversity of crops brought-resistant crops etc. It will conduct training workshops for media persons to	

augment their knowledge specific to the use of water,	
public responsibility and emerging threats of water	
shortages.	
Bangladesh Water Partnership will share IWRM knowledge	
and principles among multistakeholders in two AWPs (
Gorai River AWP and Bhairab River AWP). It will create	
awareness among youth on IWRM.	
New 1 Western wester and in certific and in the structure	
Nepal Water partnership will provide in-depth orientation on IWRM principles and practices among all actors	
engaged in water sector in Nepal. It will undertake a case	
study on impact of climate change in Terai hill and	
mountain region to create knowledge and to be shared	
among the concerned stakeholders.	
Nepal will undertake a replicable water and youth	
programme and will share the knowledge among the other countries through a regional workshop.	
countres unough a regional workshop.	
India Water Partnership will disseminate the knowledge	
generated from series of workshop carried out under	
strategic goal –2. It will arrange meeting and workshops	
with non-water sector organizations influencing the adoption of low cost innovative water saving technologies	
such as National Bank of Agriculture & Rural Development	
(NABARD) and Rain fed Authority of India for credit and	
technology support to small and marginal farmers. It will	
organsie meeting with its partners with elected	
representatives and officials of state level and local level bodies to seek their involvement in convincing the poor	
bodies to seek their involvement in convincing the poor about the low cost water saving technologies in farming	
and sanitation.	

	 Bhutan Water Partnership will share IWRM knowledge among mutistakeholders through two workshop one at local and the other at national level. SriLanka Water Partnership will undertake awareness programme on IWRM: among students in 4 schools in 3 districts women and gender in 2 districts. among media in two districts For IWRM Cells and water messengers in core water institutions and support creation of websites- blogs by interest groups to share knowledge and link up on common IWRM and Climate Change. 	
Dissemination of Tool Box on IWRM Practices	through workshop. Pakistan as lead organisation of the region for Tool Box will facilitate participation of various	Tool Box knowledge disseminated among water practitioners in India, Bangladesh, Pakistan and Bhutan. Regional sharing on IWRM practices and capacity building

<u>Strategic Goal #4</u>: To increase the visibility and sustainability of the GWP network and its independent platform to build coherence and viable internal and external alliances

Activity	1 5	Progress markers – What changes in social actors do you hope to see over the next twelve months?
Women and Water Network	India, Bangladesh, SriLanka, Pakistan and Nepal will carry out regular meetings of Women and Water Network	Ensuring visibility and sustainability of the WWNs in

	(WWN) and make the network vibrant one.	the countries of the region.
Promotion of Area Water Partnership	India, Bangladesh, SriLanka, Pakistan and Nepal will follow up AWP activities in their respective countries.	Promoting basin level partnership to make the partnership visible and sustainable with follow up activities.
Country Water Partnership (CWP) Annual Meeting	All CWPs (India, Bangladesh, SriLanka, Pakistan, Nepal and Bhutan) will hold CWP annual meeting to discuss various administrative, financial and programmatice issues of the partnership for their governance.	Governance of the partnership ensured.
Zonal Water Partnership	Pakistan and India will follow two zonal partnership activities.	Better engagements of the partnership.





Agendas	5 years Strategic Plans
Global	X
CAM	X
SAM	X
CAR	X
CEE	X
CACENA	X
CHI	X
WAF	X
EAF	Х
SAF	X
CAF	X
MED	X
SAS	X
SEA	X
Consolidated	GWP 2009-2013 Work Program

Entities	Annual Work
	Plans
GWPO (sec &TEC)	X
RWP CAM	Х
RWP SAM	Х
RWP CAR	Х
RWP CEE	Х
RWP CACENA	Х
RWP CHI	Х
RWP WAF	Х
RWP EAF	Х
RWP SAF	Х
RWP CAF	Х
RWP MED	Х
RWP SAS	Х
RWP SEA	Х
GWP System	GWP annual Work
	Plan (consolidation)

Introduction: Please highlight the water management priority issues to be addressed by the region during the next twelve months:

As reflected in list of actions below, GWP-SEA Work Plan in 2009 will be focused on the following water management priority issues :

- 1) IWRM government policy;
- 2) River basin organization and management;
- 3) Effects of climate change to water resources management, having regards to adaptation strategy and promotion of awareness and community participation;
- 4) Inter –agency coordination;
- 5) Legislation reform;
- 6) Institutional reform;
- 7) IWRM Concept development and dissemination.

<u>Strategic Goal #1</u>: Support countries to put into practice better water resource management for water security.

	Approach to influencing the social actor and contributing to changes towards fulfilling the outcome challenge		
Outcome Challenges	Action to be taken –	Progress markers –	
Outcome Challenge 1: Regional bodies, namely ASEAN- WRGM, NARBO, MRC,GMS will provide the needed technical and financial support to assist countries.	No action planned for 2009		
Outcome Challenge 2: Regional and International donors/financing institutions will increase the needed WRM financial support	No action planned in 2009		
Outcome Challenge 3: Regional Secretariat and	This activity will be linked to the planned rolling out of OM	GWP SEA SC and respective CWP will agree or	

CWPs will maintain updated reporting system on IWRM implementation in the country members	in SEA during 2009	a Strategy to roll out OM in SEA during the first SC meeting of 2009. GWP SEA is already having an OM Facilitators training workshop in Manila in November 2008 during which possible facilitators from SEA have been invited. This event is held together with the OM training of Philippines Water Partnership Partners.
Outcome Challenge 4: Central, provincial and local government institutions responsible for WRM and water use management will provide national legislation and policies required to foster IWRM, implement institutional reform, put better coordination mechanism into operation, improve understanding and develop effective tools to meet challenges related to climate change and water disaster, improve water supply and water quality management system, and improve water resources management financing system.	 Cambodia – Cambo WP will review on some key government policy, strategy and law related to water and related resources management by addressing the IWRM aspects and consult with CamboWP boundary actors and publish the review paper for dissemination to relevant government agencies. The activity will be conducted in February – April 2009. 	• The relevant government agencies will receive and adopt the review paper which can be used as lessons learnt to be considered for improving their current policy, strategy or law.
	 Indonesia - Ina WP will organize multi stakeholders dialogue on role sharing and coordination in WRM at selected River Basins, Provinces and National level, in Jakarta, in March 2008. 	• National Water Resources Council will form a working group to formulate an inventory of issues and problems related to role sharing in WRM
	 Lao PDR - Workshop on institutional capacity building on sub-river basin management aimed to strengthen the capacity of Water Resources Section at provincial and district level so that they will carry out some activities that will support sub-river basin management. Activities will include the preparation on how to do a baseline study and sub-river basin planning. This workshop will be organized by LWP with input from resource persons, in Bolikhamsay province, in February 2009. 	• Water Resource Section at provincial and district levels will carry out baseline study on a sub-river basin and share the results.

Malaysia – • Inter-ministry Dialogue	 Ministries will reach a consensus on the need and potential / feasible options for official joint mechanisms for effective IWRM implementation in Malaysia (particularly concerning cross-sectoral coordination and formulation of integrated national water policy / national IWRM strategic plan) Ministries will make commitments and support follow-up state level IWRM roadshows in all states
 Myanmar - Dialogue on Identifying Steps to Engage Institutional Reforms to Foster IWRM among Central Government Institutions 	• Government WRM institutions will receive information regarding identified steps to engage institutional reforms.
 Philippines - Seminar-Workshop on Water Legislation for Legislators and Stakeholders in the Water Sector 	• Legislators will consolidate proposed legislative measures incorporating various inputs and work on priority bills.
Thailand - • Thai-WP conducts IWRM Training Course and Integrated Filed Trip on System Thinking for River Basin Analysis in the 2nd Quarter. The Field trip route starts at Bangkok, Nontaburi, Sraburi, Nakhonratchasrima, Prachinburi, Chantaburi.	 The participants whose work is relevant to water resources management and natural resources management will have their systemic thinking enhanced. All water-related sectors understand about the tools for natural resources system analysis by using multidisciplinary approach. Participants will establish a network for cooperation in water resources management

Vietnam –Dialogue on river basin management	• Government institutions will carry out dialogue on river basin management

Strategic Goal #2: Promote water resources management to address adaptation to climate change and other critical challenges.

Outcome Challenges	Approach to influencing the social actor and contributing to changes towards fulfilling the outcome challenge		
outcome chancinges	Action to be taken –	Progress markers –.	
Outcome Challenge 1: Regional bodies, namely NAHRIM, ICHARM, UNESCAP, RC–START, IUCN will use IWRM approaches & engage GWP SEA multistakeholder platform in climate change programs.	 Regional : Regional workshop on the effects of climate change on water resources and adaptation will be co-organized by ThaiWP and LaoWP scheduled in the third quarter of 2009 in Lao PDR and Thailand (this activity is the first draft and might be changed after consultation with CWPs and others). 	• NAHRIM, ICHARM, UNESCAP, RC – START, IUCN will attend the workshop and use it as a platform to engage government organizations and other stakeholders.	
Outcome Challenge 2: National and local governments will mainstream climate change adaptation strategy and measures in their plans and programs using IWRM frameworks	 Cambodia - CamboWP will organize a Consultation Meeting, in national context, to discuss climate change issues and strategy and intervention for adaptation by integrating IWRM aspects, in May 2009, and will publish and disseminate the consultative document. 	 Relevant government agencies will attend the meeting and recognize IWRM as an approach to help the country in addressing its concerns for climate issues and identifying appropriate way for adaptation. Agencies will receive consultative document produced by CamboWP for their additional comments 	
	 Lao PDR – Workshop on the awareness on mainstreaming the effects of climate change on water resources into government policy, strategy and action plan will be conducted by LaoWP in the second quarter of 2009 	• Government institutions will consider the impacts of climate change on water resources into government policy, strategy and action plan since there is no climate change aspects in those policies in the	

		moment.
	 Myanmar – Roundtable Conference on Climate Change Adaptation on Water Environment and Managing Disaster with respect to Global Climate Change 	
	 Philippines – Conference on Climate Change Using IWRM Frameworks for National and Local Development Planning 	• Government planning agencies will integrate climate change adaptation measure in their respective development plans
	 Thailand – A workshop "Effects of Climate change on Development; focusing on water resources Statistic data management and adaptation of social development planning" will be jointly conducted by Thai-WP and Lao- WP on the 2nd quarter of year 2009. The studied area covers 3 provinces of Thailand and 2 provinces of Laos namely Ubonratchathani, NakhonPhanom, and Mukdaharn 	
	 Vietnam – Dialogue on IWRM and adaptation to climate change regarding hydropower development and management 	• Hydropower development agencies and water resources management to engage to climate change studies with IWRM approach.
Outcome Challenge 3: Consulting partners will be more aware and engaged in promoting climate change adaptation.	No action is planned in 2009	
Outcome Challenge 4: Non government institutions, including water users, civil society, journalist -media and private organizations, will play greater role in IWRM.	 Indonesia – InaWP will conduct public consultation meetings to gain a consensus between Community and Strategic Boundary Actors, about the needs of Clean River Program for Pesanggrahan River. 	• Local NGO, Academic and Government institutions will adopt a Project Proposal for Establishment of Community Participatory- based Sustainable Clean River Program on PESANGGRAHAN Pilot River.

 Malaysia – Media Organisation Training Workshop 	•	A pool of trained and interested journalists / media personnel who are willing to provide regular, accurate and comprehensive coverage/ publicity on IWRM issues Media representatives recruited as new members / partners of MyWP

<u>Strategic Goal #3</u>: Position GWP as the thought leader and pre-eminent advocate of water resources management through the creation of a global communications platform.

	Approach to influencing the social actor and contributing to changes towards fulfilling the outcome challenge		
Outcome Challenges	Action to be taken –	Progress markers –	
Outcome Challenge 1: Central and local government units , NGOs and practicians sharing their experience, knowledge and lessons learnt from the implementation of IWRM practice	 Regional - Regional multistakeholders workshop on River Basin Organization and Management will be organized by InaWP in Jogyakarta, Indonesia in June 2009. 	• Government organizations and other stakeholders will attend and share and exchange their views regarding river basin organization and management in Southeast Asia	
	Regional -Tool Box Hub operation	• Government units and other stakeholders will use the regional Tool Box	
	 Cambodia – CamboWP will launch IWRM ToolBox CD in Khmer, disseminate and introduce its application to CamboWP Boundary actors including CamboWP members and other national agencies, NGOs, and local community in 4-Ps Basin, in February 2009. 	 4-Ps Basin FWP in Kratie, the recognized Pilot for implementation of IWRM in the country, will receive the IWRM CD. Government agency officers and academic institutions will receive the IWRM CD. 	

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 Indonesia – INAWP will execute a one (1) day training for IWRM Tool Box, 	• Key stakeholders from government agencies, NGO and professionals will take part in the training
 Lao PDR – Tool Box development and Operation 	• Various sectors/organizations will give contribution of IWRM cases from in the country and share the lessons learnt.
Malaysia -	
 IWRM toolbox training targeted at national academic and research institutions to promote increased usage of the toolbox website as an IWRM reference / information source and to train case study writers / reviewers / editors among the local academician and researchers Engagement with national academic and research institutions for technical inputs (e.g. case studies) to the Malaysian IWRM toolbox 	 National academic and research institutions will contribute more case studies and include IWRM related issues and challenges into the academic and co-curriculum syllabus, and research programme Increased number of national academic and research institutions become members / partners of MyWP
Myanmar -	
 Training of Trainers for ToolBox Awareness: Training on IWRM and ToolBox Awareness in Wetland Environment in 3rd quarter of 2009. 	 Multisectoral stakeholders related to wetland environment will contribute case studies.
 Philippines – WRM Digests on Priority Themes Featuring Old and New Toolbox Cases 	• Policy makers in national and local government units will receive better information on IWRM
 Thailand – THAI-WP will conduct a meeting under the name "Government work together". Central and Local Government unit, NGOs and a number of stakeholders will be invited in 4th quarter by Thai-WP. 	 Government institutions will receive guidelines resulted from this meeting. Corporate social responsibility of national and local governments, Consulting partners and NGOs will be initiated.

	 Vietnam - VNWP to improve website on sharing IWRM practice and lessons during 2009. 	• More understanding and motivation among VNWP partners about progresses and lessons on IWRM application in the water sector.
	 Singapore – Tool Box Development and Operation 	• Singapore WP will start the development of Tool Box
Outcome Challenge 2: National academic and research institutions working in WRM related matters will provide best technical information on water management matters, having regards to the setting up of legal, policy and institutional reform, climate change, water supply and water quality management.	No action planned in 2009	
Outcome Challenge 3: Professional associations working in WRM related matters will provide best technical information required for setting up legal, policy and institutional reform	No action planned in 2009-	

Strategic Goal #4: Reinforce the network for effective performance

	Approach to influencing the social actor and contributing to changes towards fulfilling the outcome challenge	
Outcome Challenges	Action to be taken – .	Progress markers –
Outcome Challenge 1: Steering Committee members will provide strategic leadership to GWP SEA regional network	 Regional - Three Steering Committee Meeting will be held in February in Laos, June in Indonesia and September in 	• The Steering Committee will take strategic decisions for the regional

	Phlippine.	network.
Outcome Challenge 2: The Regional Secretariat will be a robust office able to facilitate a) regional discussion and sharing of CWP plans and program, b) inter country support and c) joint initiatives	 Regional - Regional Consulting Partners Meeting will be organized in September 2009. 	• The Regional Secretariat will organize the first two yearly Consulting Partners Meeting as stipulated in GWP-SEA Statute.
Outcome Challenge 3: The regional partners will play active role in regional activities	 Philippines – PWP will host SEA Water Forum 4 in September 2009 	• The regional partners will attend the SEA Water Forum 4 and play an active role.
Outcome Challenge 4: Country Water Partnerships will have strong, effective organization and networking system toward better IWRM implementation	• No action planned in 2009-	





Agendas	5 years Strategic Plans	
Global	X	GW
CAM	X	RW
SAM	X	RW
CAR	Х	RW
CEE	Х	RW
CACENA	Х	RW
CHI	Х	RW
WAF	Х	RW
EAF	Х	RW
SAF	Х	RW
CAF	Х	RW
MED	Х	RW
SAS	Х	RW
SEA	Х	RW
Consolidated	GWP 2009-2013 Work	GW
	Program	

Entities	Annual Work Plans
GWPO (sec &TEC)	X
RWP CAM	Х
RWP SAM	X
RWP CAR	X
RWP CEE	Х
RWP CACENA	Х
RWP CHI	Х
RWP WAF	X
RWP EAF	Х
RWP SAF	Х
RWP CAF	Х
RWP MED	Х
RWP SAS	Х
RWP SEA	X
GWP System	GWP annual Work
	Plan (consolidation)

Activities	Actions			ann	ing (p	Responsibility			
		1	[]		T2	,	<i>T3</i>	<i>T4</i>	
č	s are actually taken into account in the national development j	plan	s ai	nd fu	ındir	ng st	rateg	ies	
A.1.1.1. Developing contacts and dialogue to engage or support the process of development of IWRM plans in the countries where they do not exist	To support the process of development of National IWRM plans by drawing inspiration from PWD								Secretariat, RTEC, CWP
A.1.1.2. To support the implementation of existing IWRM plans	To develop contacts and dialogue to increase the contributions of Governments in funding water resources management								President, Secretariat, CWP
A.1.1.3. Advocating for IWRM integration in the national and regional development policies	To facilitate the articulation of existing IWRM plans with PRSPs, and the other sectoral development plans								Secrétariat RTEC, CWP
	Organize an annual meeting of journalists on water and environment issues								Secrétariat RTEC, CWP
	Collaborate with basin organizations (NBA, ABV, CBLT, OMVG, OMVS) and their network(RAOB, RIOB) to the definition and implementation of actions aiming at integrating environment in IWRM politicies, strategies and plans.								Secrétariat RTEC, CWP
	Make an inventory of ground water resources in the project area with the aim of contributing to IWRM policies and strategies								RTEC
R.1.2. Local and national capacities	are reinforced for the application of IWRM principles			<u>. 1</u>	_				
A.1.2.3. Organize dialogues on governance and decentralization in the management of water resources.	Organize workshops to disseminate the results and priority actions of governance projects funded by the EU within the countries benefiting from the project funding.								Secretariat RTEC, CWP

Activities	Actions	ŀ	Plann	Responsibility			
				<i>T2</i>	<i>T3</i>	<i>T4</i>	
R.2.1. Capacities of the partners are	reinforced to approach adaptation to climate change and other o	ritica	l cha	llenge	s throug	h IWRN	1
A.2.1.3. Organize dialogues on water and, climate changes, food security, energy, etc.	Organize a sensitizing workshop on the need to consider variability and climate change in IWRM politics and plans.						Secrétariat RTEC, PNE
	Contribute to the implementation of the "Initiative to meet climate change in West Africa" financed by the World Bank.						Secrétariat RTEC, CWP
	Contribute to the promotion of UN Convention on transboundary waters ratification in collaboration with ECOWAS/WRCC and UNESCO						Secrétariat RTEC, CWP
A.3.1.2. Develop a powerful communication platform	Set up an efficient communication strategy based on the results to meet						Secrétariat RTEC, PNE
	Publish and disseminate information on the life and activities of the network						Secrétariat RTEC, CWP
	Develop and make operational GWP/WA Website						Secrétariat RTEC, PNE
	Produce advertising aids for the visibility of the Programme						Secrétariat RTEC, CWP
A.3.1.6. Reinforce partners capacity on the use of Toolbox	Organize a sensitizing workshop to the attention of university lecturers on the use of Toolbox						RTEC
	Collaborate in IWRM training programmes						RTEC

Activities	Actions	ŀ	Planni	Responsibility			
		T1	,	T2	<i>T3</i>	<i>T4</i>	
	the network is improved to establish the credibility of GWP i	n Wes	t Afri	ca			
A.4.1.1. Develop powerful tools of administrative and financial governance	Organize a training on « outcome mapping » to the attention of CWPs and GWP/WA						Secrétariat RTEC, CWP
	Develop and implement a monitoring tool for the entire network						Secrétariat RTEC, CWP
A.4.1.6. Develop synergies with the regional programs	Participate to the Regional dialogue on infrastructures for the the mobilization and management of water resources led by ECOWAS						Président, Secrétariat RTEC
	Participate to international meetings of representation, exchange and capacity building						Président, Secrétariat RTEC, CWP
	Contribute to the initiatives and programmes of basin organizations in the sub region and their networks (ANBO, INBO)						Président, Secrétariat RTEC
A.4.1.7. Create water advisory platforms	Support the creation of CWPs within the project scope in collaboration with partners						Président, Secrétariat
A.4.1.8. Reinforce CWPs	Strengthen CWPs capacity in fundraising						Secrétariat RTEC
	Strengthen CWPs capacities on the implementation of good practices in the fields of food and water supply in poor rural areas						Président, Secrétariat RTEC

Activities	Actions	P	lanning	Responsibility		
		<i>T1</i>	<i>T2</i>	<i>T3</i>	<i>T4</i>	
	Visit CWPs					Président,
						Secrétariat
						RTEC
A.4.1.9. Support CWPs in the	Support CWPs develop information, sensitization and					Secrétariat
preparation and dissemination of	visibility tools					RTEC
communication tools						
A.4.1.10. Make the network organs	Organize Steering Committee meetings					Président,
operational						Secrétariat
	Organize Assembly of Partners					Président,
						Secrétariat
						RTEC, CWP
	Organize Technical Committee meetings					Secrétariat
						RTEC
A.4.1.10 Participate in GWP	Prepare and participate in GWP meetings					Président,
General Assembly of Partners and						Secrétariat
other international events	Participate in the 5 th World Water Forum in Istanbul					RTEC, PNE
	ategy is developed to make IWRM operational in all authori	ties of th	<u>ie netwo</u>	rk		
A.4.2.2. Help to the mobilization of	Identify and formulate projects of regional scope for					Président,
funds with the financial donors of	GWP/WA					Secrétariat
the sector						RTEC, CWP